ATA Business Meeting 2012-13 Final Committee Reports August, 2013

** denotes that the committee chair will be presenting a final report at the ATA Business Meeting on August 5.

1. Annual Meeting Program Committee (Jared Moore, Chair)**

To: ATA Officers and Trustees

From: Jared Moore, Chair of Annual Meeting Program Committee

Date: June 6, 2013

Subject: Report for 2012-2013

The ATA was allocated fourteen concurrent sessions this year. Accordingly, the Annual Meeting Program committee accepted 42 papers (3 papers per session) out of the 55 submissions received. Examples of the topics covered in the fourteen sessions include uncertain tax positions, state & local tax research, tax avoidance & business strategies, and international tax research. The authors for all 42 papers slated for concurrent sessions have confirmed their participation. In addition, each of the fourteen sessions has a confirmed moderator, and every paper but one has a confirmed discussant. I expect to have the last discussant wrapped up within a week. Further, we accepted four papers for forum sessions, and all four authors have confirmed their participation.

Dr. Joseph Thorndike is confirmed to speak at the ATA luncheon. Dr. Thorndike is a historian of American political economy and is currently the director of the Tax History Project at Tax Analysts. His presentation will touch on the 100^{th} anniversary of the 16^{th} Amendment.

Thank you very much, and I am happy to provide additional information if needed.

2. ATA Manuscript Award Committee (Lillian Mills, Chair)

To: ATA Officers and Trustees

From: Lillian Mills, Chair of the ATA Manuscript Award

Date: June 6, 2013

Subject: Report for 2012-2013

The ATA Manuscript Award Committee has selected a paper for the ATA Manuscript Award. The author(s) will be recognized at the ATA Luncheon at the AAA Annual Meeting on August 5, 2013.

3. ATA/Deloitte Teaching Innovation Award Committee (Suzanne Luttman, Chair)

ATA/Deloitte Teaching Innovation Award Committee
Final Report
May 31, 2013

Committee Members:

Debra Sanders

Janet Meade

Nazik Roufaiel

Linda Campbell

Blaise Sonnier

Michael Schenk

Jack Fay

Suzanne Luttman (chair)

The ATA/Deloitte Teaching Innovations Committee received four submissions this year. The committee selected a recipient for the award, who will be announced at the ATA Annual Meeting luncheon in Anaheim, CA on Monday, August 5, 2013. A representative of Deloitte will assist in the presentation of the award.

4. ATA/KPMG Doctoral Consortium Committee (Sonja Rego, Chair)

2013 KPMG / ATA Tax Doctoral Consortium Committee Final Report to Trustees 2013 Annual Meeting

- 1) The 9th Annual KPMG / ATA Doctoral Consortium was held on February 21, 2013 at the Westin Hotel in San Diego, CA. The Doctoral Consortium Committee organized most details for the event including: developing the Consortium program; coordinating meeting logistics; and soliciting, coordinating, and communicating with attendees. Sonja Rego (Committee Chair) greatly appreciates the efforts of the committee members, Diana Falsetta, Pete Lisowsky, Connie Weaver, and Ryan Wilson. In addition to working on the program, Pete served as Conference Logistics Vice-Chair (responsible for meal planning and meeting space logistics), while Diana served as Student Logistics Vice-Chair (responsible for managing the student application process; communicating with student participants; coordinating shared hotel rooms). Zite Hutton posted information on the ATA website throughout the planning process, and LeAnn Luna helped coordinate Consortium logistics with the Midyear Meeting and the Hotel. Sonja thanks both Zite and LeAnn for their prompt help throughout the planning process!
- 2) The Doctoral Consortium program (see page 2) included four research presentations and four non-research presentations. The Committee selected faculty presenters from a variety of schools to discuss a range of research topics, including methodological issues (Jake Thornock), cross-disciplinary tax research (John Robinson), international taxation (Stacie Laplante), and the Scholes- Wolfson paradigm (Terry Shevlin). The Committee was careful to avoid repeating recently covered research topics. The non-research sessions covered a variety of issues, including interviewing for faculty positions, managing the research process, an Editors' panel, and teaching excellence. Most presentations were followed by breakout sessions, which were facilitated by faculty who rotated across tables between each session. The Consortium concluded with a dinner at Operacaffe.
- 3) There were 35 students and 18 faculty that participated in the doctoral consortium this year. Student attendance over the last six years has ranged from 31 to 43. We received 42 applications.

Though priority has been given in the past to students in their second and third year of the doctoral program, after considering available resources and likelihood of acceptance, the committee decided to extend invitations to all applicants, including students in the first year of their doctoral program. First year students were explicitly warned in their invitations that students have historically been limited to attending two consortiums and that a decision to attend the 2013 meeting would limit future participation when they were further along in their doctoral program. Faculty participation has ranged from 10-22 over the prior six years. Only faculty appearing on the program, including those serving on the Committee, were invited to the Consortium. The ATA President, Sandy Callaghan, was also invited, as was Bernie Milano of KPMG. Marsha Hinckley attended on his behalf.

- 4) KPMG generously agreed to continue funding the 2013 Doctoral Consortium in the amount of \$12,000. Total costs amounted to approximately \$17,000, resulting in a net cost to the ATA of approximately \$5,000 (see page 3 for details). Additionally, Ernst & Young provided \$5,000 to support student travel to the meeting. The Committee distributed these funds equally across 23 travel grant applicants, with a preference for second and third year students and students that had not previously received a travel grant. Finally, the Committee awarded the \$1,000 Chris Bauman award to Darcie Costello (Washington State University) and the \$1,000 Marty Escoffier award to Joanna Garcia (Virginia Tech). These recipients were selected based on financial need (in honor of Marty Escoffier) and on current or prior involvement in VITA (in honor of Chris Bauman).
- 5) Additional details, including a list of duties and important dates, as well as samples of correspondence, have been provided to the 2014 Chair.

2013 ATA / KPMG Tax Doctoral Consortium Agenda Thursday, February 21st, San Diego, CA Topaz Room of the Westin Hotel San Diego

7:30 - 8:30	Continental breakfast
8:30 - 8:40	Introduction and opening remarks
8:40 - 9:15	"Methodological Issues in Tax Research"
	Jake Thornock, University of Washington
9:15 - 9:30	Breakout session
9:30 – 10:05	"Back to the Basics: Why the Scholes-Wolfson Paradigm Still Matters" Terry Shevlin, University of California-Irvine
10:05 - 10:20	Breakout session
10:20 - 10:35	Break
10:35 - 11:10	"International Tax Research" - Stacie LaPlante, University of Georgia
11:10 - 11:25	Breakout session
11:25 - 12:00	"Using Research in Other Disciplines to Enhance Your Own Research"
	John Robinson, University of Texas
12:00 – 12:15	Breakout session
12:15 – 1:15	Lunch (Opal Room)
1:15 – 1:55	"Preparing for and Handling Job Talks and the Faculty Interview Process"
	Michael Donohoe, U. of Illinois

Stephanie Sikes, U. of Pennsylvania

1:55 – 2:10	Breakout session
2:10 - 2:50	"Excellence in Teaching"
	Mary Margaret Frank, Darden University
	Brian Spilker, Brigham Young University
2:50 - 3:05	Breakout session
3:05 – 3:20	Break
3:20 - 4:00	"How to Manage the Research Process"
	Ben Ayers, U. of Georgia
	Jennifer Blouin, U. of Pennsylvania
4:00 – 4:15	Breakout session
4:15 – 4:55	"Editors Panel"
	David Guenther, U. of Oregon, Editor, The Accounting Review Michelle
	Hanlon, Massachusetts Institute of Technology, Editor, JAE John
	Phillips, U. of Connecticut, Editor, JATA
4:55	Wrap-up
6:00	Dinner reception at <i>Operacaffe</i> (835 4 th Avenue)

2013 ATA/KPMG Tax Doctoral Consortium				
	Final Bu	lget May 2013		
		Budget	Actual	
Students		41	35	
Faculty		18	18	
Total Participa	nts	59	53	
KPMG Fund	ing	\$12,500	\$12,000	
Costs:				
Lodging Costs	s (Students Only)	6,945	6,563	
Food & Bever	rage at Hotel	6,765	7,126	
Audio / Visual	Costs	457	881	
Offsite Dinner	Reception	3,263	2,390	
Miscellaneous	(name tags, etc)	50	0	

Total costs	\$17,480	\$16,960		
Funded by ATA	\$4,980	\$4,960		
* Lodging costs are reduced by	"comp rooms" earned by the	ATA and		
allocated to the Doctoral Consortium each year.				

5. ATA/PwC Dissertation Award Committee (Andy Schmidt, Chair)

The 2012/13 ATA/PwC Doctoral Dissertation Award Committee consisted of the following members:

Andrew Schmidt-Chair North Carolina State University
Jeri Seidman University of Texas at Austin
Greg Geisler University of Missouri-St. Louis

Jeff Paterson Florida State University
Brad Cripe Northern Illinois University

Fabio Gaertner Nanyang Technological University

Elizabeth Plummer Texas Christian University
Jacob Thornock University of Washington
Brian Hogan Northeastern University

The committee received four submissions that met all of the requirements to be considered for the 2012/13 dissertation award. A winner was selected and will be announced at the ATA luncheon at the 2013 AAA Annual Meeting.

6. Concerns of New Faculty Committee (Dave Stewart, Chair)

Concerns of New Faculty Committee Final Report

Members of the committee included John Dexter, Alex Edwards, Caroline Strobel, Janet Huston, James Chyz, and Dave Stewart as chair.

The following is a brief summary of what we have done relative to each of our charges:

- 1. Janet Huston finished updating the PhD programs list for universities in the United States. We used this list to send a letter to each PhD program director and encourage them to let their students know about the ATA and what we have to offer.
- John Dexter acted as a liaison with the Teaching Resource Committee. They have been working
 on the issue of the mentoring program and whether it should be continued. I have
 recommended that he include this in the charge of both of these committees for the next year
 so we can come to a final resolution.

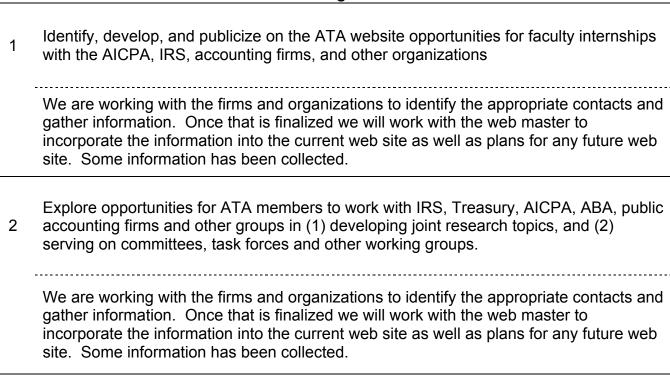
- 3. James Chyz was in-charge of keeping the ATA webmaster informed of any ATA and non-ATA resources available to assist them in their teaching and research objectives.
- 4. John Dexter was very helpful in organizing the New Faculty breakfast. I felt like it was a very successful event and something that we should continue in the future. Hopefully, we can make sure that this breakfast doesn't conflict with the Trustee's meeting so that we can get as many of the Trustees to attend the breakfast as possible.
- 5. James Chyz and Janet Huston introduced the New Faculty members at the Friday luncheon. I think this is a good tradition and a nice way to welcome people into the ATA.
- 6. It was decided by the committee with input from the ATA President that it didn't make sense to continue the New Faculty breakfast that was being sponsored by the ATA at the Annual Meeting.

Dave Stewart, Chair New Faculty Concerns Committee

7. External Relations Committee (Tracy Noga, Chair)**

External Relations Committee Year- End Report May 2013

Charges



3	Identify and recommend ATA members to serve on AICPA Technical Resource panels, committees and task forces.
	We polled the membership to determine current involvement. We then recruited additional volunteers. We identified 28 new volunteers who applied to be committee members and wrote a recommendation for them and remitted it to the AICPA.
4	Identify and document participation by ATA members on technical and tax policy organizations, committees and task forces.
	We have not yet identified organizations other than the AICPA to actively place members on.
5	Explore ways that tax professionals can become more involved with the ATA.
	We did not focus on this charge.
6	Identify and invite local government staff to attend the annual and mid-year meetings.
	We have been working with the Program chair for the 2013 and 2014 mid-year meetings to help identify and invite local professionals. However, no people were identified. The committee should work with ATA members that are local to the meeting area to identify potential invitees.
7	Identify through the AAA, ATA members whose memberships have lapsed and invite them to rejoin the ATA.
	We have identified the members who have let their ATA memberships lapse. We invited them to rejoin the ATA in May as the dues renewal season approaches for the AAA.

Committee Members:

Tracy Noga- Chair Bentley University
Fran Ayres University of Oklahoma

Janie Casello Bouges University of Massachusetts Lowell
Diana Hart University of Louisiana -Lafayette
Roby Sawyers North Carolina State University
Dick Weber Michigan State University

Mindy Milbasa Grant Thornton/Kent State

8. Finance Committee (Gary McGill, Chair)

June 15, 2013

To: ATA Trustees From: Gary McGill

Re: Finance Committee Report

Committee Members:

Gary McGill – Chair, University of Florida, Ben Ayers, University of Georgia, John Barrick, Brigham Young University, Hughlene Burton. University of North Carolina – Charlotte, Sandy Callaghan, Texas Christian University, Jon Davis. University of Illinois, Henry Miyares. PwC

Charges:

- Work to secure financing for the ATA.
- Determine a long-term plan for attracting financing for the ATA.
- Determine how memorial gifts will be used this year. Communicate to the Doctoral Consortium Committee the amount of this fund that they may award to doctoral students attending the consortium.
- Determine whether we wish to adopt a routine process for determining future distributions from these funds.

Current Activity:

- 2013 Mid-year Meeting: Deloitte, E&Y, KPMG, & PwC have all agreed to continue as Premium supporters (\$10,000 less credit for other support, resulting in net \$7,500 per firm gift). Grant Thornton has agreed to continue as a Gold Supporter (\$5,000). All firms were invoiced and have paid for 2013. Requests for 2014 support will be made in July 2013.
- All Mid-Year Meeting supporters were provided with information on how to update website materials related to their support and worked with Zite Hutton, ATA Webmaster, to provide updates.
- KPMG renewed both their Platinum support for the Mid-Year Meeting and their sponsorship of the ATA/KPMG Tax Doctoral Consortium for the years 2014-2016.
- For 2013, two \$1,000 awards were given to PhD students to attend the Midyear meeting One who played a role in the VITA program, and another a doctoral student with difficulty getting funding for the meeting
- E&Y continues to provide \$5,000 funding for PhD travel to the midvear meeting.

- Deloitte continues to provide a \$5,000 award for the ATA/Deloitte Teaching Innovation Award (committed through 2016).
- PwC continues to provide a \$2,500 award for Outstanding Tax Dissertation.

9. JATA Conference Committee (John Phillips, Chair)

JATA Conference Committee Final Committee Report 2012-2013

The call for papers for the 2013 JATA Conference reflected a November 2 submission deadline which was extended to November 9 because of Hurricane Sandy. This decision was made to promote an increase in the number of submissions. While causality cannot be established, we had 31 papers submitted for the conference, 7 of which were also submitted to *JATA*.

The process used to choose conference papers was as follows. First, I assigned three mini-reviews each to 15 of the committee members and asked them to assign grades (A, B, or C) to the papers they reviewed. Each paper received two reviews. 45 reviews were performed by committee members. I reached out to editorial board members and others to perform the remaining $17 [(31 \times 2 = 62 \text{ needed less } 45 (15 \times 3)]]$ reviews. Fifteen papers were eliminated during this initial process. I then had two committee members who were not involved in the initial review process rank the papers. These committee members made their recommendations to me and, after some discussion, I made the final decisions. I chose the discussants after consulting informally with committee members. The committee members are:

John Phillips (Chair)

Kirsten Cook Michael Donohoe Alex Edwards Shane Heitzman Erin Henry

Ken Klassen
Dan Lynch
Stephen Lusch

Devan Mascal

Sean McGuire Jared Moore Michaele Morrow Ed Outslay

Donna Bobek Schmitt Casey Schwab Bridget Stomberg David Weber

All committee members should be recognized for their efforts. Also, the ad hoc reviewers responded very quickly and did an excellent job. We were able to meet the December 14 deadline announced in the call for papers despite the one week delay due to Hurricane Sandy and a substantial increase in administrative work getting the papers out to the reviewers and processing the reviews.

I will present the Best Paper and Best Discussant awards at the ATA luncheon.

John Phillips

10. Legal Research Committee/JLTR Conference Committee (Bob Gardner, Chair)

JLTR Conference Committee
2013 ATA Mid-Year Committee Report

Members of the 2012 - 2013 JLTR Conference Committee include Kaye Sheridan, Sarah Webber, Alan Campbell, Mark Cowan, J.D. Golub, Janet Trewin, Eric Smith, Diane Riordan, Mark Segal, Craig Langstraat, John Janiga, Usha Ramachandran, Tina Quinn, Richard Leaman, Blaise Sonnier, Maureen Doughtery, Darlene Pulliam, Tony Curatola (advisory), and Robert Gardner (chair).

Committee Charges

- 1. Establish and post on the ATA website guidelines for the submission of legal research papers to the ATA Midyear Meeting. Consider adding to the guidelines tax policy papers as well as legal research papers.
- 2. Solicit and select legal research papers for presentation at the 2013 JLTR Conference to be held at the 2013 Midyear Meeting. Work with the Editor of the ATA Journal of Legal Tax Research to coordinate efforts so that manuscripts may be considered for potential publication in the Journal.
- 3. Work with the Midyear Meeting Program Committee to determine the number of papers to be presented at the 2013 JLTR Conference.
- 4. Arrange for discussants, moderators, and audiovisual equipment as needed.
- 5. Work with the Editor of the ATA Journal of Legal Tax Research to determine ways to increase the number of high quality manuscript submissions to both the JLTR and to the JLTR Conference.

Response

The guidelines for submitting papers to the JLTR Conference were established and posted on the ATA website as part of the Call for Papers. These guidelines explain that quality papers dealing with legal tax issues as well as tax policy issues will be considered for presentation at the Conference. The guidelines also explain the paper submission process. This year, for the first time, the JLTR Conference submission and review process was managed through the AAA's website at http://jltr.allentrack.net. Using this website allows the authors to submit their paper to the JLTR Conference, the JLTR, or both.

This year we received 11 submissions for the JLTR Conference, five of which were also submitted for consideration by the JLTR. Tony Curatola, editor of the JLTR, and I worked very closely together in assigning reviewers for all submissions to the JLTR Conference. For submissions to both the JLTR Conference and the JLTR, we made sure that at least one member of each committee was assigned as a reviewer. This coordination process also helped us identify papers that were submitted only to the Conference which we felt should be submitted to the JLTR.

Because of the quality of the papers submitted, we decided to accept four papers for the Conference. All authors of the accepted papers have informed us that they will be present to make the presentation. We also coordinated with LeAnn Luna, Vice President and Chair of the ATA Midyear Committee, regarding the room and AV needs. Because of the number of acceptances and the limited number of committee members available to serve as discussants, after discussions with Tony and feedback from LeAnn, the decision was made to have each presentation followed immediately with questions and

comments from the audience rather than assigning discussants for each of the papers. This allowed more time for the presentations. It went very well and each presentation was followed by appropriate questions and discussions.

While use of the ATA JLTR submission process through ATA AllenTrack website provided some great coordination for submissions to the Conference and the JLTR, because this was the first year this process was used, certain issues arose that should be addressed in order to improve the entire process. Some of these issues include:

- 1. When a reviewer is assigned to a paper through the website, the website also automatically assigns a review submission deadline. In most cases, this is fine. However, some of the automatically assigned review submission deadlines were too late for us to timely make decisions for acceptances in order to inform the authors of the accepted papers so that they could make their travel arrangements. We worked around this problem by contacting the reviewers directly and establishing earlier submission deadlines. However, it did create some confusion and difficulty.
- 2. Some of the reviewers had problems with properly submitting their reviews. Part of this problem could be mitigated with clearer processes and instructions on the website.
- 3. The website provides a process where a reviewer can (1) rank the paper based on various criteria, (2) submit comments for the author, and (3) submit comments to the editor only. In most cases the website automatically submits the reviewer comments to the authors. However, in a couple of cases, these comments were not automatically sent to the author.

The concept and general application of the website for the submission and review process is a great idea. However, additional work and development on the site is required in order to make it more user friendly and avoid these issues. Tony Curatola has been working with the AllenTrack website personnel to work out these issues.

I would like to thank all of the committee members for their energy and efforts. The reviewers all submitted their reviews on time. Several of the authors expressed genuine thanks for the detailed and helpful reviewer comments. I would especially like to thank Tony Curatola for his wonderful work and help through this review process. He is outstanding.

11. Long Range Planning Committee (Shelley Rhoades-Catanach, Chair)**

June 1, 2013

To: ATA Membership

From: ATA Long-Range Planning Committee

During the past year, the ATA LRPC has devoted time to developing two separate proposals for creation of new ATA initiatives related to teaching and research. Details of these proposals were presented to the ATA board of trustees at the 2013 midyear meeting. The trustees authorized formation of two task forces to further develop these initiatives and address implementation issues prior to any final decision on when and whether to move forward. The task forces are currently being formed, and expect to begin their work in the 2013-2014 academic year.

The first initiative involves creation and funding of an annual ATA-sponsored mini-conference dedicated to tax education. A preliminary survey of member interest indicates strong support for and interest in attending such a conference. Each conference might examine issues such as the state of tax education in accounting programs, structure of graduate and undergraduate curricula, individual course content, teaching materials and techniques, and education research. The conference would (1) provide an opportunity for faculty to share teaching materials or ideas, best practices, teaching cases or other curriculum innovations; (2) provide an opportunity for faculty to engage with tax practitioners regarding their current education practices; and (3) provide new tax PhDs and junior tax faculty with teaching materials and curriculum development assistance needed to efficiently and effectively meet their new teaching responsibilities. Joint presentations between faculty and tax professionals would be encouraged. Each annual conference would likely focus on one or two topics in depth, with each set of annual offerings distinct from those of prior years.

The second initiative involves creation and funding of a center for supporting member research agendas by increasing access to research data. Examples of potential support include (1) working with participating accounting firms to facilitate access to participants for research projects involving survey or experimental work, (2) reimbursing the costs of hand collecting data not available electronically, and (3) providing doctoral students or Assistant Professors, on an infrequent basis, partial reimbursement for costs of acquiring archival data for unavailable at their institution. It is not the intended that the ATA Center for Research Support (CRS) would compete with research support programs currently offered by several of the major public accounting firms. The focus of the CRS would be on facilitating access to research subjects and providing financial support for costs of obtaining other types of research data, rather than providing broader research grants or substantial funding often sought as summer research support.

Representatives from LRPC will present these two proposals to the ATA membership at the ATA business meeting scheduled during the 2013 AAA annual meeting in August 2013. Individuals interested in volunteering to work on a task force devoted to either of these proposals are encouraged to contact President-Elect Andy Cuccia at cuccia@ou.edu.

12. Midyear Meeting Logistical Issues Committee (Shirley Dennis-Escoffier, Chair)**

Final Report for ATA Mid-year Meeting Logistical Issues

May 2013

Committee Members: Hughlene Burton, University of North Carolina at Charlotte

Anne Christensen, Montana State University

Shirley Dennis-Escoffier, University of Miami (chair)

Every five years a membership survey is conducted to determine preferences for future ATA mid-year meeting locations. The site selection committee (which consists of the three most recent past Vice Presidents) uses this information when selecting the locations for future meetings. The most recent membership survey was conducted in spring 2013. We received 256 responses; a summary of the results

is attached (in a separate file) as well as results from 2008 survey questions that were not repeated in 2013.

Highlights of 2013 Survey Results

Next to each location are the dates we have met or will meet in that city. The second column indicates the percent of respondents that indicated they were willing to attend a meeting in this city. The third column indicates their weighted choice (1st choice=3, 2nd choice=2, 3rd choice=1).

Location (dates we have met or will meet here)	Percent willing to attend a meeting here	Weighted choice
Washington DC area (2015, 2011, 2005)	76.0%	165
Orlando (2009, 2000)	69.0%	134
Austin	67.8%	101
San Diego (2013, 2006, 1997)	66.9%	113
San Francisco area (1999)	66.5%	118
New Orleans (2012, 2002, 1996)	65.7%	100
San Antonio (2014, 2007, 1995)	65.7%	44
Tampa/St. Petersburg (2003)	62.0%	71
Dallas (1989)	62.0%	67
Denver (2010, 2004, 1992)	61.6%	99
Atlanta (1998, 1994, 1990)	61.2%	88
Nashville	59.9%	83
Charlotte	57.9%	97
Los Angeles area	57.4%	67
Salt Lake City	53.7%	92

- Washington DC was the top ranked location in the membership survey in 2013 (and in 2008).
 Although it is an expensive location (for food) it is much easier to get good speakers here than in any other location. In February 2012, the Trustees voted to continue the policy of meeting here at least once every four years.
- A majority (77.9%) of the respondents indicated they would prefer to expand the list of locations rather than to use only a short list of cities where we have previously met. The highest ranked city where we have not previously held a meeting is Austin, Texas.

Question for Trustees: Do you consider Austin an "easy to fly into" city that should be considered as a possible location for a future mid-year meeting?

To assist in that evaluation, attached is a listing from the Austin airport of all U.S. cities (and their airlines) that have nonstop flights into Austin (from outside of Texas).

Background: In 2008, a majority of respondents (67.6%) indicated they preferred meeting in major cities that are easier to fly into rather than meeting in new locations. Defining "easy to fly into" depends on where the member lives. Although many of our members have to fly from their home city to a hub city, once they get to the hub, they should not have to make an additional change of planes for the city to be considered an easy to fly into location. (For example, when the meeting was held in Albuquerque in 1991, many attendees complained that they had to change planes several times to get to that location.) It is also important to have at least two major airlines serving a location (in case one goes on strike). So the working definition used for "easy to fly into" was the ability for our members to fly from hub cities on a nonstop flight on at least two major airlines. When new locations are considered, we suggest that the Trustees use a similar criterion.

Several respondents suggested moving our meeting to January, however there are already several
other AAA meetings in January. When the 2008 survey was conducted (refer to 2008 survey results
discussed later), we considered moving the meeting to other times during the year so that we could
meet in locations that are not feasible in February or March. If the Trustees wish to reconsider this
issue, they should consider possible conflicts. Below is a listing of dates for AAA section and regional
meetings for 2013:

Section/Region	<u>Date</u>	Section/Region
FARS	March 22-23	Forensic & Public Interest
MAS	April 4-6	Southeast
AIS	April 18-20	Mid-Atlantic
Auditing	April 25-27	Western
APLG	May 7-11	Ohio
International	October 4-5	ABO
ATA	October 17-19	Midwest
Governmental	October 24-26	Northeast
Southwest	November 2-3	Diversity
	FARS MAS AIS Auditing APLG International ATA Governmental	FARS March 22-23 MAS April 4-6 AIS April 18-20 Auditing April 25-27 APLG May 7-11 International October 4-5 ATA October 17-19 Governmental October 24-26

Question for Trustees: Do you want to continue to meet in February or March or do you wish to consider moving our meeting to another time of the year?

• Assuming we continue to hold future meetings in late February or early March, most members indicated they preferred meeting the fourth week in February, followed by the first week in March, then the third week in February, with the second week in March in last place. We traditionally meet the third or fourth weekend of February, except for meetings in Washington DC that have frequently been in early March because of hotel constraints. When looking at the reasons that members have not attended our last three meetings, the primary reasons are conflict with other professional activities and dates/times not good. Fewer members had conflicts for the Washington DC meeting, which was held March 4-5, than for the New Orleans meeting (Feb. 24-25) or the San Diego meeting (February 22-23).

Question for Trustees: If we continue to meet in February or March, do you want to change our target dates to the first weekend in March and the last weekend in February (rather than the third or fourth weekend of February)? If yes, which weekend should be our primary target weekend?

• A majority (74.3%) of respondents like the current balance between research and teaching-oriented sessions.

Information from 2008 Survey

The 2008 membership survey was conducted online and members were asked to rank possible meeting locations (all cities included on the survey had at least three hotels with sufficient guest rooms and meeting space to host an ATA meeting) and to respond to several additional questions. We received 251 responses to the 2008 survey.

- Washington, D.C. was the highest ranked location and 78.2% of respondents said that the ATA should meet in Washington, D.C. at least once every four years. Based on these results, the Trustees voted to hold the ATA mid-year meeting in Washington, D.C. at least once every four years.
- The majority of respondents (67.6%) preferred meeting in major cities that are easier to fly into rather than meeting in new locations.
- In response to a question on whether we should move the meeting to late fall or late spring so that we could meet in locations that would not be possible in February or March, the results were mixed. It was pointed out that if we change our meeting dates, the AAA would want us to move to a time that would not conflict with meetings for other section or regional meetings. Following a lengthy discussion of these results, the Trustees decided that the meetings should continue to be in held in late February or early March. This meant that several cities would be eliminated from possible future meeting locations due to the high cost during this time. For example, it is peak tourist season in South Florida, so we could not get a reasonably priced hotel that would be acceptable to our ATA members during this time period in the Miami or Ft. Lauderdale area; this also applies to Phoenix. The Trustees agreed that these locations should be eliminated from consideration as long as we continue to meet during their high-cost seasons.
- A majority (73.4%) of respondents liked the traditional Friday and Saturday meeting schedule. The
 Trustees voted to continue to meet on the same days of the week. This meant that Las Vegas would
 be eliminated because the Las Vegas hotels are unwilling to host us on Fridays and Saturdays which
 are their busiest days of the week. The Trustees voted to eliminate Las Vegas from a future meeting
 site as long as we continue to meet on Fridays and Saturdays.
- A majority (70.9%) liked the balance between research and teaching-oriented sessions.

Budget Issues

Based on projections published by the hotel industry, food costs can be expected to continue to rise. Food costs are our most expensive part of hosting a mid-year meeting. Washington DC has been (and probably will continue to be) our most expense meeting location due to the high food costs. San Diego, which had very reasonable food costs in 2006, had much higher food costs in 2013. Also, although we strongly recommend that the ATA maintain control over the logistics of our mid-year meetings, we may wish to have the AAA provide some services that will somewhat ease the burden on the ATA Vice

President and committee members. The full costs associated with providing these services should be investigated before we agree to have AAA take on particular tasks.

If funds are available, and the Trustees wish to keep the registration fees low, then we recommend that consideration be given to increasing the budget for future mid-year meetings.

13. Midyear Meeting Program Committee (LeAnn Luna, Chair)

(Included as a separate document)

14. Nominations Committee (Hughlene Burton, Chair)**

ANNUAL REPORT

TO: SANDY CALLAGHAN FROM: HUGHLENE BURTON

SUBJECT: ANNUAL REPORT OF THE NOMINATIONS COMMITTEE

DATE: JUNE 1, 2013

The members of the nominations committee this year were:

Hughlene Burton, chair Tim Rupert Robert Gardner Ann Magro Jeri Seidman

The committee solicited nominations from the Board and members for the officers and trustees. The committee met at the Mid-Year meeting in San Diego to determine the slate of officers. The committee approved the following slate of officers that the members will vote on at the ATA Business Meeting.

President-Elect: Nancy Nichols Vice-President-Elect: Diana Falsetta Vice-President Finance-Elect: Beth Kern

Treasurer Raquel Alexander

Trustees: Ken Klassen

Pete Lisowsky

Trustees – Publication: Donna Bobek Schmidt

Craig Langstraadt

AAA Council Representative Sandy Callaghan

15. Publications Committee (John Robinson, Chair)

ATA Publications Committee Midyear Report 2012-2013 - draft

June 20, 2013

Members: Kim Key, Stacie LaPlante, Brigitte Muehlmann, Lynn Jones, TJ Atwood (Vice Chair), and John

Robinson (chair)

Ex Officio: Anthony Curatola, Sonja Pippin, John Phillips, and Zite Hutton

Charges and activities/recommendations:

 Study and report to the President and Board of Trustees on all matters of concern regarding ATA publications.

We monitored concerns from the membership and developments in the AAA Publication Committee, but no specific concerns or developments came to the attention of the committee.

2. Review and make any necessary changes to the Publication Committee Handbook.

Attached is a draft containing proposed changes to the Publication Committee Handbook. One item deserves special consideration, increase in submission fees to the section journals, JATA and JLTR. While the committee consensus is to increase the fees, there was no consensus on the amount of the increase. The JATA fee would increase to \$150 at the recommendation of the editor.

3. Nominate one willing and qualified candidate to the board of trustees to serve as JATA Editor-Elect. This nomination should be forwarded to the Board of Trustees by June 2013.

We solicited nominations, collected resumes, and evaluated the nominees. Nominations were received for 17 individuals, and the committee forwarded three nominees (ranked) for trustee consideration.

4. Continue to develop and implement a plan to increase the visibility of JATA and JLTR. Also consider ways to increase library subscriptions to both journals.

The consensus of the committee closely paralleled the recommendations in TJ's email of June 12 – ATA should list conference details on TaxProf Blog and provide titles and abstracts on the ATA web site and SSRN.

5. Explore ways in which tax based education research (cases, innovative teaching methods, research papers, etc.) can be disseminated so that our members' efforts might be recognized by some institutions.

We considered a number of strategies to increase the visibility of education research but no consensus was reached on any specific proposal.

Following the recommendation from the publication committee last year, we recommend that an Outstanding JLTR Manuscript Award will be given each year.

16. Tax Policy Oversight Committee (Ed Schnee, Chair)

ATA Tax Policy Oversight Committee
Final Report
2012-2013

The oversight committee worked with two subcommittees this year. The first was asked to produce a report on the taxation of partnership interests received for services. This subcommittee was chaired by Hughlene Burton. The second subcommittee was charged with producing a report on the differences in book and tax accounting. This subcommittee was chaired by Debra Salbador. Both subcommittees have been working on their final report. Both hope to have them to me by the end of the summer and prior to the ATA annual meeting. If I received them this summer, I will work on the book/tax report and forward the partnership report to Ken Orbach as determined by the Oversight Committee charge. It is unlikely that these reports will be ready for consideration by the board before the annual meeting. The in-coming president will need to decide if he wants Ken and I to continue working on these reports as currently arranged or if he prefers to have the members of next year's Oversight Committee complete the work.

Earlier this month, I had a phone conversation with the in-coming president about potential changes to this committee to improve its performance. I expect him to adjust the charges given this committee next year as a result of our conversation. I anticipate that these changes will help the committee fulfill its charge.

17. Teaching Resources Committee (David Hulse, Chair)

ATA Teaching Resources Committee (2012-2013)
Final Report
May 17, 2013

The Teaching Resources Committee accomplished the following:

- 1. Had two sessions at the 2013 mid-year meeting:
 - a. Effective Learning Strategies (ELS) poster session: This session was similar to the ELS sessions at the AAA annual meeting and was held at the ATA mid-year meeting for the first time (in conjunction with the research forum). The session included four ELSs.
 - b. Innovated Teaching session: This session included the winner of the 2012 ATA/Deloitte Teaching Innovation award winner and two other presenters. It included shorter presentations followed by the opportunity for audience members to meet with the presenters to further discuss their teaching innovations.

The two sessions were well-received.

- 2. Solicited at the mid-year meeting volunteers to assist ATA members who are looking for guidance regarding assurance of learning outcome assessment (Brigitte Muehlmann deserves the credit for this initiative). Five individuals responded to the survey, the results of which will be available on the ATA web site.
- 3. Revisited the teaching consultants and mentorship program. These programs started in the mid-1990s but became inactive about ten years ago. The programs were started at a time when the internet was relatively new, and various teaching resources have become much more readily available on the internet since then. The programs could be of value to future new faculty but should be targeted more narrowly towards career needs that are not adequately addressed through the ATA web site or other sources. The committee recommends that the Concerns of New Faculty Committee identify these needs and work with the Teaching Resources Committee to develop effective ways of addressing them.
- 4. Will be asking ATA members for syllabi, cases, and other materials from tax courses in order to update these teaching resources on the ATA website. The solicitation is in process, but we anticipate a good response to it.

Committee members 2012-2013:

Tim Biggart, Berry College Julia Camp, Providence College Rob Dewey, Cengage Learning John Dexter, Northwood University Richard Gore, Fort Lewis College David Hulse, University of Kentucky (chair) Brigitte Muehlmann, Suffolk University Roxanne Spindle, Virginia Commonwealth U. Kaye Sheridan, Troy University

18. Technology Committee (Sonja Pippin, Chair)

American Taxation Association (ATA) Technology Committee Progress Report

Prepared for the AAA Annual Meeting; August 3-7, 2013, in Anaheim, CA.

Date: May 9, 2013

Official Committee Charges:

- Determine ways in which the ATA website can be better utilized as a tool for disseminating information about technology that is used in the classroom.
- Determine ways in which the ATA website can be better utilized as a tool for disseminating information about innovative teaching ideas, tips, and techniques.
- Work with the Teaching Resources Committee to determine ways in which the ATA website can be better utilized as a tool for disseminating information about educational and pedagogical research.

- Determine ways in which the ATA website can be better utilized as a tool for disseminating potential research ideas.
- 5 Explore ways in which AAA Commons could be used by the ATA to support ATA activities.

Annual Progress Report:

Of the five charges listed above, the committee has focused on 1–4 (the ATA website, its design and content).

During the last three years, the purpose and possible redesign of the ATA website has been discussed several times. In conjunction with the AAA new branding effort it was felt that a redesign of the ATA website is needed. However, much uncertainty existed with regard to (a) what information should be on the website, (b) how much of the redesign should be done by the webmaster (there was some discussion about using a consultant vs. the possibility of "templates" made available by the AAA), and (c) who needs to be involved in the redesign because a redesign of the format would also imply a change of the content (which is the domain of the Publications Committee and others).

After several e-mail conversations among committee members, with the ATA Presidents, the ATA Webmasters, and the Chairs of the Publications Committee, it was determined that the users of the ATA Technology (i.e., website, AAA Commons, and Newsletter (currently not produced)) should be polled to determine what they wish to see on the various technology forums.

Committee members, led by Rob Dewey, worked on the design of a survey which was presented to the Trustees at the ATA 2012 mid-year meeting. It was decided that the audience should be ATA members only. The survey was finalized in August and September of 2012 and e-mailed to the ATA members in October/November of 2012. The responses were collected and a brief summary is attached (Appendix A).

Further, the committee held an open committee meeting (forum) at the mid-year meeting in San Diego (February 2013) to solicit more input from interested members regarding design and content of the website. A summary of the discussion that took place during the open meeting is attached (Appendix B).

Based on the survey results and feedback from members, the committee prepared the following recommendations:

- If at all possible move the website to a different platform that is easier to maintain (by "non-technical" people),
- (2) Archive some of the information that does not need to be on the "main/intro" site (which information should be archived needs to be determined),
- (3) Improve the readability of the website by reducing text (and adding pictures?), and
- (4) Have more than one webmaster at a time (with staggered terms so that there is some overlap)

Appendix A: Survey Summary

1. Respondents (63 Total)

ATA Member	For How Long?	Attending ATA Meetings
59 members	0-5 years: 16	Generally yes:38
4 non-members	5-10 years: 8	Generally no: 24
	10+ years: 34	Non-response: 1
	Not a member: 4	

Non-response: 1	

2. How important is it to have the following information on the ATA website?	Very Important	Somewhat important	Not at all important
ATA Midyear Meeting (date, hotel, program)	95.5%	4.5%	0.0%
Journal of the ATA (submissions, links to journal)	95.2%	4.8%	0.0%
ATA Newsletter (current, past)	85.7%	14.3%	0.0%
Doctoral Consortium (program, participants, readings)	85.2%	7.4%	7.4%
Journal of Legal Tax Research (submissions, links to journal)	83.8%	10.8%	5.4%
AAA Annual Meeting Tax Program (past programs)	80.8%	19.2%	0.0%
Midyear Meeting Research Calls	79.1%	16.3%	4.7%
Tax Journals (links to journals)	75.9%	17.2%	6.9%
Tax Conferences (upcoming conferences)	75.0%	25.0%	0.0%
Syllabus Exchange (sample syllabi)	66.7%	30.0%	3.3%
Tax Analysts - ATA Access (free access to members)	65.5%	31.0%	3.4%
Student Memberships (student member application)	64.5%	25.8%	9.7%
Tax Case Exchange (teaching cases)	64.3%	32.1%	3.6%
Committees (current, past, names, agendas)	57.5%	37.5%	5.0%
Memberships (new member application)	54.1%	35.1%	10.8%
Award Nominations (calls)	51.5%	36.4%	12.1%
Officer/Editor Nominations (calls)	51.5%	39.4%	9.1%
Officers, Trustees, Editors (names, contact information)	45.0%	42.5%	12.5%
Assessment of Learning (exchange of assessment materials)	43.3%	46.7%	10.0%
Other Teaching Resources (resources from ATA sponsors)	41.9%	45.2%	12.9%
Archive/Historical Repository for the ATA	40.6%	46.9%	12.5%
Honorary Memberships (application for retired members)	37.0%	44.4%	18.5%
Webmaster (name and contact information)	37.0%	44.4%	18.5%

Sponsors' Information (links to sponsors' sites)	25.7%	60.0%	14.3%
RSS Feed	10.0%	33.3%	56.7%

3. Interest in Webinars (multiple responses possible):

Policy Issues: 27 Research topics: 26 Teaching ideas: 24 Committee issues: 10 Not interested: 7

4. Interest in Podcasts (multiple responses possible):

Policy Issues: 21 Research topics: 20 Teaching ideas: 19 Committee issues: 5 Not interested: 15

5. Interest in "Share" Feature (multiple responses possible):

LinkedIn: 11 Facebook: 9 Twitter: 4 Not interested: 3

ATA Technology Committee Open Meeting – February 22, 2013

The following is a list of items / wishes / problems (& opportunities) discussed during the open meeting:

Issue	Problems / Questions	Possible Solutions
Platform / software used	 Only a "geek" / "techie" can do the webmaster job Can we use something like WordPress? Can we / should we go "outside the AAA"? 	 Ask AAA if we can use something else? Contact other sections (with better websites) to see how they got their website onto the AAA site? Wait for AAA to see what they decide to do
Outdated website	 Website looks "10 years old" Too wordy; not visual enough Some stuff can be archived 	 Use a different software (see above) Add spaces between announcements etc. on main site Start archiving items that are over 1 year old (or some other cut-off); add link to archives Consider adding picture banner (or some other form of pictures Consider using drop down tabs
More functionality	It would be nice if we could think about adding some of the following: Password protected area to share some content with ATA members only "Share" & "Like" buttons Interactive parts (where people can comment on stuff and start discussions) Webinars & podcasts, etc.	 See what AAA does / ask AAA (via Sandy) if they are considering any of these possibilities See how much we can do now without spending too much time (and money)

19. Doctoral Consortium Task Force (Raquel Alexander, Chair)**

TO: ATA TRUSTEES

FROM: ATA TAX PH.D. EDUCATION TASKFORCE

SUBJECT: DOCTORAL CONSORTIUM ANALYSIS AND TASKFORCE RECOMMENDATIONS

DATE: JUNE 15, 2013

The ATA Tax PhD Education Taskforce was convened by the ATA Trustees in July 2012 and given four charges focused on the long-term planning issues around the KPMG/ATA Tax Doctoral Consortium:

1. Develop list of issues for taskforce to explore in year 1 and year 2.

- 2. Create a list of prior year attendees with section affiliations, teaching and research interests.
- 3. Consider attendance policy, curricular issues, funding and other identified issues.
- 4. Prepare a report for the ATA Trustees detailing issues identified and recommendations for future consortiums.

The Taskforce has compiled and analyzed select data on prior doctoral consortium attendees. The first document is an executive summary of our findings along with the unanimous recommendations of the Taskforce. The second document (posted on the ATA website in a separate document) is a detailed analysis of the doctoral consortium attendance, ATA membership, funding and curriculum.

Respectfully submitted,

Raquel Alexander, Chair Katharine Drake Amy Dunbar Diana Falsetta Mary Margaret Frank Mark Higgins Beth Kern Terry Shevlin

20. Midyear Meeting Site Selection Committee (Sue Porter, Chair)

Report of the Mid-Year Site Selection Committee

Date: May 30, 2013

The site for the 2014 mid-year meeting will be Washington D.C. as the meeting is required to be held in D.C. at least once every four years.

Respectively submitted,

Susan Porter, Chair Sandra Callaghan Nancy Nichols

21. Midyear Meeting Task Force (Tim Rupert, Chair)**

To: ATA Trustees

From: ATA Midyear Meeting Task Force

Re: Taskforce Progress and Recommendations

Date: June 15, 2013

The ATA Midyear Meeting Task Force was charged with three tasks focused on the mid-year meeting:

- 1. Develop a list of issues for the taskforce to explore including, but not limited to, timing of the meeting, structure of the program and use of AAA resources for planning/implementation.
- 2. Collect relevant data and consider identified issues.
- 3. Prepare a report for the ATA Trustees detailing issues identified and recommendations for future Midyear Meetings.

The task force is preparing its report on these issues and will present their findings at annual meeting.

Respectfully submitted,

Tim Rupert, Chair Shirley Dennis Anne Magro John Phillips Tony Curatola Anne Christensen Shelley Rhoades-Catanach Nancy Nichols

FINAL REPORT OF THE

The American Tax Association

The Tax Section of the American Accounting Association

2013 MID-YEAR MEETING & JATA AND JLTR CONFERENCES

February 22-23, 2013



The Westin San Diego

400 West Broadway San Diego, CA 92101

We would like to thank our 2013 sponsors:

Platinum Sponsors

Deloitte LLP
Ernst & Young LLP
The KPMG Foundation
PricewaterhouseCoopers LLP

Gold Sponsor

Grant Thornton LLP

TABLE OF CONTENTS

2013 Mid-Year Meeting Summary	3
ATA Mid-Year Meeting Financial Report 2004 through 2013	5
Attendance Report for ATA Mid-Year Meeting 1989-2013	7
Geographical Analysis of Attendees by State 2010-2013	8
Geographical Analysis of Attendees by State 2005-2009	9
Geographical Analysis of Attendees by State 2000-2004	10
Geographical Analysis of Attendees by Region 1999-2013	11
Reasons for ATA Members Attend the Meeting 2002-2013	12
Future ATA Mid-Year Meeting Site Preferences 2000-2013	13
2013 ATA Mid-Year Meeting Program Evaluation	17
2013 ATA Mid-Year Meeting Hotel Evaluation	18
Appendix: 2013 Mid-Year Meeting Program	19

2013 ATA MID-YEAR MEETING SUMMARY

The 2013 ATA Mid-Year Meeting and *JATA* Conference was held Friday and Saturday, February 22 & 23, 2013, at the Westin Hotel in San Diego with 232 in attendance (211 paid registrants), including 53 doctoral students. The conference offered a variety of research, teaching, and professional development sessions.

The ninth annual KPMG/ATA Doctoral Consortium was held on Thursday, February 21 at the Westin Hotel. Sonja Rego, 2013 Tax Doctoral Consortium Chair, and her committee put together an outstanding program. Their report to the ATA provides details of this event.

The 2013 Mid-Year Meeting kicked off on Friday morning with the Research Forum and Effective Learning Strategies. During this session, participants had the opportunity to learn about 12 different papers that were not officially selected for the conference. The authors of these papers were each given a nook in the Mezzanine area adjacent to the meeting rooms with space for a small exhibit, table and chairs. Participants could wander the floor and stop and discuss the papers that interested them. The "New Faculty Breakfast" was held on Friday morning providing an additional opportunity for new faculty to network and meet with the members of the New Faculty Concerns Committee as well as attend the Research Forum and Effective Learning Strategies.

Martin Sullivan, an economist who writes regularly for *Tax Analyst*, kicked off the plenary session with a discussion of the current state of our tax system and changes we can look forward to in the coming year.

Also on Friday morning, participants selected between various concurrent sessions: Ten Tax Issues Facing Nonprofit Organizations, Hot Tax Topics for the Entertainment Industry, and the JATA Conference. During the Tax Issues session, Sharon Zorbach, Deloitte's director, discussed the most critical tax issues facing nonprofits including expanded disclosure and reporting, unrelated business income, executive compensation, and lobbying and political activity. April Spencer, a partner with Ernst and Young, presented Hot Tax Topics for the Entertainment Industry. Ms. Spencer talked about the taxation of film production and distribution and how the recent "Fiscal Cliff" bill impacted the industry. She also discussed tax considerations for talent, including the widely-accepted use of loan out corporations. Two papers were presented and discussed during the first part of the JATA conference.

At lunch, AAA President, Mary Barth, welcomed attendees and thanked our sponsors for their support of the meeting. James Chyz (University of Tennessee) and Janet Huston (University of South Florida), New Faculty Concerns Committee, introduced the new faculty members in attendance.

Following lunch, the JATA Conference concluded with the presentation and discussion of two papers. Three legal scholarship papers were presented in the concurrent Legal Research session. I would like to give a special thank you to John Phillips (University of Connecticut), JATA editor, for organizing a great JATA Conference and Robert Gardner (BYU), chair of the Legal Research committee, for leading the JLTR Conference. The final session of the first day was a general session with two legal scholars, Ed Kleinbard (University of Southern California) and Kirk Stark (UCLA) who spoke on federal and state issues relevant to their considerable areas of expertise. All sessions were well attended. The first day of the meeting concluded with committee meetings followed by a reception.

The conference continued Saturday morning with two concurrent sessions. Two of the leading experts in IRS Practice and Procedure, Michael Dolan, KPMG National Director of IRS Policies and Dispute Resolution, and William Quealy, KPMG Director, provided their unique perspective on emerging issues in tax controversy. Topics included the rollout of the Large Business and International (LB&I) knowledge management initiative, issue practice groups, the major rework of the large case audit process, and a discussion of several of the best IRS alternative procedures such as the Compliance

Assurance Project, Pre-filing Agreements, and Fast Track. The second concurrent session was the PechaKucha presentations moderated by John Davis (University of Illinois). Seven brave panelists took the challenge to create a presentation using 20 slides and only 20 seconds to present each slide. Presenters covered a wide range of topics that kept the audience engaged.

Following a short break, participants could select from two other concurrent sessions: Research-In-Process or Teaching "Soft Skills." Amy Dunbar moderated the Research in Process session and was instrumental in selecting the papers and discussants. Frank Cummings, Principal (DN1), presented Teaching 'Soft Skills." This presentation focused on the need to incorporate "right brain" driven "interpersonal skills" into our classrooms and workplaces to insure we are preparing our students and recruits, as well as young professionals, for a future where "soft skills" are often the necessary skills that determine one's ultimate success in life and career.

The morning sessions were followed by a plated lunch. The luncheon speaker for Saturday was Beth Wapner, Senior Tax Director (Qualcomm). Ms. Wapner addressed tax issues of interest to Qualcomm, including the firm's views on the tax reform debate in the United States.

After the luncheon, meeting participants could choose between two concurrent sessions: Research by New Faculty and Ph.D. students, organized and moderated by Stacie Laplante (University of Georgia), or Innovative Teaching, organized and moderated by David Hulse (University of Kentucky).

Following a short break, the program concluded with two concurrent research sessions: Uncertain Tax Positions and Tax Avoidance in an International Setting. Amy Dunbar (University of Connecticut) and Stacie Laplante (University of Georgia) moderated and organized these concurrent research sessions. This is the first time the ATA has had concurrent research sessions; the goal was to develop a midyear research reputation so members didn't go home after the JATA conference. The Research Resources Committee, chaired by Amy Dunbar and Stacie Laplante worked very hard to organize four research sessions and deserve a special thank you.

Throughout the planning process, I was impressed by the number of ATA members willing to volunteer their time to make the conference a valuable experience for all attendees. Some of these individuals directly participated in the program and are listed as presenters, reviewers, and session moderators. However, there are many other individuals who played roles behind the scenes, and I want to take this opportunity to again thank all of these people for their efforts. I would also like to express my appreciation to the 2013 ATA Mid-Year Meeting Program Committee (see program) for the time and effort they put into the program.

Finally, our meeting is possible because of the generous support of our sponsors. We are indebted to our platinum sponsors Deloitte LLP, Ernst & Young LLP, The KPMG Foundation, and PwC LLP, and our gold sponsor, Grant Thornton LLP, for their financial support of the meeting. In addition, many individuals from these firms were invaluable in providing ideas and helping us to secure the excellent speakers for the program.

LeAnn Luna, 2013 ATA Mid-Year Program Committee Chair

2013 MID-YEAR MEETING AND JATA/JLTR CONFERENCE FINANCIAL REPORT

	2013 San Diego	2012 New Orleans	2011 Washington	2010 Denver	2009 Orlando	2008 Memphis	2007 San Antonio	2006 San Diego	2005 Washington
REVENUES:	9								
Registration Fees:									
Regular Meeting	27,210	27,095	30,285	24,310	25,725	30,275	29,575	29,240	34,000
Student Fees	4,505	4,590	3,655	2,890	2,805	3,740	3,060	1,750	0*
Reception Guests	270	360	60	180	320	360	300	270	270
Late Registration	<u>2,300</u>	<u>4,750</u>	3,150	3,825	<u>2610</u>	1,650	<u>1,350</u>	<u>1,110</u>	1,105
Fees									
Total Registration	34,285	36,795	37,150	31,205	31,460	36,025	34,335	32,370	35,375
Fees									
Exhibitor Fees	1,875	2,125	2,500	2,875	2,625	3,250	3,250	2,125	2,000
E&Y Sponsorship	7,500	7,500+	7,500		5,000		,		
Deloitte Sponsorship	7,500	7,500	7,500		5,000				
KPMG Sponsorship	7,500	7,500	7,500+		10,000	16,000	19,000	19,000	25,000
PwC Sponsorship	7,500	7,500	7,500		10,000			-	
Grant Thornton	5,000	5,000	5,000+		5,000				
Sponsorship					12.500	11.000	11000	11.000	11.000
KPMG Consortium					12,500	11,000	11000	11,000	11,000
Sponsor E&Y Travel					5,000	5,000	5000	5,000	5,000
Contribution ++					3,000	3,000	3000	<u>3,000</u>	3,000
Total Revenues	71,160	73,920	74,650	59,580	86,585	71,275	72,585	69,495	78,375
EVDENCEC 44									
EXPENSES:**	40.024	<i>5</i> 1 100	(2.220	27.222	24.040	20.201	25.502	40.200	41.521
Food and Beverage	49,924	51,100	63,228	37,222	34,949	38,391	35,503	40,289	41,531
Food and Beverage – Consortium ⁺⁺				5,987	6,338	6,142	4,678	5,962	6,829
Audio-Visual	5,949	5,747	5,218	6,253	4,369	4,386	3,249	2,918	3,899
Audio-Visual –	3,747	3,747	3,210	434	421	590	135	120	670
Consortium				757	721	370	133	120	070
Ph.D. travel & hotel***,				11,230	9,751	11,017	8,899	10,032	11,153
Guest Speakers— Travel	1,666	1,456		916	1,223	2,038	245	411	821
Duplication, Mailing, and Supplies	1,042	1,322	999		1,278	282	852	2,162	1,868
Site visit ****					1,000		321		
Services provided by AAA	1,992	4,467	1,855						
Misc. (photographer/speaker gifts)	300	<u>155</u>	<u>216</u>	<u>500</u>	350	<u>100</u>	<u>595</u>	<u>-0-</u>	40
Total expenses	60,873	64,247	<u>71,517</u>	62,542	<u>59,679</u>	<u>62,946</u>	\$54,477	61,894	66,811
n 1	10.205	00 (53	02.122	0(2.0(2)	026.006	#0.220	#10.400	OF (04	011 764
Funds available	<u>10,287</u>	<u>\$9,673</u>	<u>\$3,133</u>	<u>\$(2,962)</u>	<u>\$26,906</u>	<u>\$8,329</u>	<u>\$18,108</u>	<u>\$7,601</u>	<u>\$11,564</u>

- * Registration fees were not charged to Ph.D. students in attendance
- ** 2005 includes \$655 of expenses related to 2005 mid-year meeting paid in 2004
- *** 2007 includes an estimate of \$5,000 for student travel. Travel costs are paid by students and reimbursed from E&Y donation.

Observations from the 2013 Financial Results:

1. 2013 Budgeted versus Actual:

	Budget	Actual
Revenue	74,100	71,160
Expenditures	(74,000)	(60,873)
Net	\$100	\$10,287

- 2. Food costs were lower than DC in 2012 but continue to increase over prior years.
- 3. Regular registration fees for 2013 increased to \$185, students' registration fee remained the same (\$85). The late fee was \$75 to encourage early registration.
- 4. Doctoral Consortium and Student Travel sponsorships and expenditures are not included in this budget.
- 5. Revenues and expenses are reported on a cash basis. There are a few speaker travel reimbursements that have not been paid at the time this report was written.

^{**** 2009} expense was paid in the prior year

⁺ At the time of this report, these amounts were pledged but not received.

These amounts appear on the financial report for the Doctoral Consortium.

ATA ATTENDANCE HISTORICAL RECAP

There were 211 paid registrants for the 2013 Mid-Year Meeting plus 6 exhibitors and 15 complimentary registrations for a total of 232 individuals. In attendance were 53 doctoral students. Total registrations from prior ATA meetings are summarized in the table below.

Year	Registrants	<u>City</u>	<u>Hotel</u>
1989	N/A	Dallas	Harvey Hotel
1990	N/A	Atlanta	Marriott Marquis
1991	121	Albuquerque	Hyatt
1992	143	Denver	Stouffer's Concourse
1993	158	Chicago	Westin
1994	168	Atlanta	Swissotel Inn
1995	204	San Antonio	Plaza San Antonio
1996	263	New Orleans	Royal Sonesta
1997	246	San Diego	Hilton Beach/Tennis Resort
1998	228	Atlanta	Ritz Carlton
1999	242	San Francisco	Hyatt at Fisherman's Wharf
2000	238	Orlando	Hotel Royal Plaza
2001	234	Phoenix	Sheraton Crescent Hotel
2002	219	New Orleans	Wyndham New Orleans at Canal Place
2003	198	St. Petersburg	Hilton St. Petersburg
2004	210	Denver	Denver Westin Tabor Center
2005	252	Washington, DC	Hyatt Regency on Capital Hill
2006	208	San Diego	Paradise Point Resort & Spa
2007	205	San Antonio	Hilton Palacio del Rio
2008	217	Memphis	The Peabody Hotel
2009	203	Orlando	Royal Plaza Hotel
2010	213	Denver	The Westin Tabor Center
2011	225	Washington, DC	The Capital Hilton
2012	244	New Orleans	New Orleans Intercontinental
2013	232	San Diego	The Westin San Diego

GEOGRAPHIC ANALYSIS

Number of Participants by State of University or Affiliation Location 2010 - 2013 Mid-Year Meetings

	Denver	Wash DC	New Orleans	San Diego		Denver	Wash DC	New Orleans	San Diego
State/Country	2010	2011	2012	2013	State/Country	2010	2011	2012	2013
Alabama	7	5	4	5	New Hamp.	2	2	2	2
Alaska	1	0	0	0	New Jersey	0	2	1	0
Arizona	4	8	7	8	New Mexico	1	1	1	1
Arkansas	2	1	2	1	Nevada	3	0	0	2
California	8	7	11	15	New York	4	7	3	2
Colorado	5	2	4	4	Ohio	6	7	5	3
Connecticut	6	9	9	6	Oklahoma	5	4	5	4
Delaware	0	0	0	0	Oregon	2	2	4	3
Florida	13	13	19	17	Pennsylvania	6	9	8	6
Georgia	9	8	8	8	Rhode Island	1	1	1	2
Hawaii	0	0	1	1	South Carolina	4	4	3	3
Idaho	1	0	2	1	Tennessee	6	5	5	6
Illinois	4	6	7	7	Texas	21	19	24	23
Indiana	2	6	5	7	Utah	6	6	5	6
Iowa	4	5	6	6	Vermont	0	1	0	0
Kansas	2	5	4	4	Virginia	6	16	11	8
Kentucky	8	4	3	1	Washington	6	5	4	5
Louisiana	0	1	5	0	Wash. DC	4	3	2	2
Massachusetts	5	6	5	8	West Virginia	0	0	1	1
Maryland	0	2	0	1	Wisconsin	0	2	1	0
Maine	0	1	0	2	Wyoming	1	0	0	1
Michigan	9	10	9	6	Canada	5	5	4	9
Minnesota	1	2	1	0	Australia	0	0	0	0
Missouri	2	2	1	0	Netherlands	0	0	0	0
Mississippi	0	2	3	1	Nigeria	0	0	0	1
Montana	2	2	2	1	U.K.	0	0	0	0
North Carolina	9	10	8	8	Hong Kong	0	0	1	0
North Dakota	0	0	0	0	Germany	2	1	3	1
Nebraska	1	1	1	2	Japan	0	1	0	0

GEOGRAPHIC ANALYSIS

Number of Participants by State of University or Affiliation Location 2005 through 2009 Mid-Year Meetings

	DC	San Diego	San Antonio	Memphis	Orlando		DC	San Diego	San Antonio	Memphis	Orlando
State/ Country	2005	2006	2007	2008	2009	State/ Country	2005	2006	2007	2008	2009
Alabama	4	5	3	6	5	New Hamp.	1	1	1	0	2
Alaska	1	0	0	0	0	New Jersey	3	3	0	1	1
Arizona	7	7	3	5	4	New Mexico	1	0	0	0	0
Arkansas	4	3	3	3	5	Nevada	1	0	2	0	0
California	8	15	3	8	4	New York	7	2	7	3	4
Colorado	4	2	3	2	2	Ohio	5	3	2	1	3
Connecticut	6	5	5	5	3	Oklahoma	9	9	7	9	8
Delaware	0	0	0	0	0	Oregon	0	2	3	5	3
Florida	16	10	15	16	25	Pennsylvani a	9	5	2	3	4
Georgia	8	8	9	6	7	Rhode Island	1	1	1	1	3
Hawaii	2	2	1	1	1	South Carolina	3	1	1	3	4
Idaho	2	2	1	1	0	Tennessee	6	4	7	6	4
Illinois	13	8	6	6	2	Texas	20	21	31	27	21
Indiana	7	7	6	3	5	Utah	6	7	5	5	5
Iowa	3	4	5	7	7	Virginia	11	9	7	10	8
Kansas	2	2	3	2	3	Washington	3	3	3	8	3
Kentucky	4	3	2	4	3	Wash. DC	1	3	1	4	0
Louisiana	2	0	0	2	0	West Virginia	1	0	0	0	0
Massachusett s	11	10	5	11	4	Wisconsin	3	3	3	0	0
Maryland	1	0	0	0	0	Wyoming	0	1	1	1	1
Maine	1	0	1	0	0	Canada	5	7	4	5	9
Michigan	6	4	7	9	7	Australia	1	0	0	0	1
Minnesota	1	4	3	6	2	Netherlands	0	0	0	0	0
Missouri	4	2	6	3	2	South Korea	1	1	2	0	0
Mississippi	4	1	4	5	0	U.K.	1	0	0	1	0
Montana	1	2	3	2	1	Hong Kong	0	1	2	0	0
North Carolina	20	11	12	7	13	Germany	0	0	1	0	1
North Dakota	0	0	0	0	0	Japan	0	0	0	1	0
Nebraska	1	2	1	3	3						

GEOGRAPHIC ANALYSIS

Number of Participants by State of University or Affiliation Location¹ 2000 through 2004 Mid-Year Meetings

	Orlando	Phoenix	N.O.	St.	Denver		Orlando	Phoenix	N.O.	St.	Denver
State/Country	2000	2001	2002	Pete 2003	2004	State/Country	2000	2001	2002	Pete 2003	2004
Alabama	4	1	3	4	4	North Dakota	0	0	1	0	0
Alaska	1	1	1	0	0	Nebraska	0	1	2	1	1
Arizona	6	8	8	6	7	New Hamp.	1	1	1	1	1
Arkansas	3	4	6	4	1	New Jersey	7	2	0	1	1
California	9	10	7	10	11	New Mexico	1	1	0	1	0
Colorado	8	9	6	3	13	Nevada	0	1	2	0	1
Connecticut	5	5	5	5	3	New York	6	6	2	6	8
Delaware	0	1	0	0	0	Ohio	5	2	2	5	8
Florida	21	14	6	17	9	Oklahoma	12	8	8	5	9
Georgia	8	8	8	6	6	Oregon	1	1	3	0	1
Hawaii	2	2	1	3	1	Pennsylvania	8	6	6	5	7
Idaho	0	2	0	0	1	Rhode Island	2	1	1	0	1
Illinois	12	8	13	8	11	South Carolina	1	2	2	3	2
Indiana	7	6	4	7	5	Tennessee	7	3	5	5	2
Iowa	4	4	4	3	4	Texas	21	18	26	14	19
Kansas	2	1	3	1	2	Utah	6	8	6	6	6
Kentucky	5	3	6	7	4	Virginia	9	8	9	6	9
Louisiana	6	4	7	5	2	Washington	2	4	3	1	3
Massachusetts	7	5	5	8	10	Wash. DC	4	3	1	6	2
Maryland	0	0	0	1	0	West Virginia	2	1	0	1	0
Maine	1	1	0	0	1	Wisconsin	2	2	2	4	4
Michigan	9	6	5	7	5	Wyoming	0	0	0	0	0
Minnesota	3	3	0	0	2	Canada	1	5	6	3	2
Missouri	4	1	1	2	4	Hong Kong	0	1	0	0	0
Mississippi	1	2	2	2	2	Netherlands	0	1	0	1	0
Montana	0	1	0	1	2	South Korea	0	3	4	0	1
North Carolina	12	13	16	12	12	United Kingdom	0	2	0	0	0

-

¹ All years except 2000 are for paid registrants only. 2000 figures include presenters and exhibitors.

GEOGRAPHIC ANALYSIS - PART 2 Number of Participants by State of University or Affiliation Location 1999 through 2013 Mid-Year Meetings

Year	West	Central	East	Total US	Foreign
1999 (San Francisco)	59	92	87	238	4
2000 (Orlando)	36	102	99	237	1
2001 (Phoenix)	49	86	70	205	12
2002 (New Orleans)	37	88	74	199	10
2003 (St. Petersburg)	31	80	81	192	6
2004 (Denver)	46	82	78	210	4
2005 (Washington, DC)	36	75	123	234	8
2006 (San Diego)	43	69	86	198	9
2007 (San Antonio)	27	83	85	197	9
2008 (Memphis)	37	86	87	210	7
2009 (Orlando)	24	83	75	182	11
2010 (Denver)	21	116	69	206	7
2011 (Washington, DC)	32	92	94	218	7
2012 (New Orleans)	28	104	81	213	8
2013 (San Diego)	46	40	108	194	10

REASONS FOR ATTENDING THE MID-YEAR MEETING

Attendees to the 2004-2013 meetings were asked the following question: Please rank on a scale of 1 to 5 (with 5 being very important and 1 being not important) the following reasons why you attend the ATA Mid-Year Meeting. The reported numbers are averages.

Reason for Attending	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
JATA Conference	3.42	3.70	3.96	3.57	3.44	2.72	2.97	3.46	3.02	2.90
Legal research	2.65	2.83	2.64	2.80	2.13	2.69	2.66	2.67	2.86	3.00
Education sessions	3.36	3.25	3.38	3.14	2.96	3.42	3.43	3.26	3.70	3.55
CPE sessions	2.66	2.86	2.86	2.86	2.53	3.03	3.22	3.12	3.33	3.49
Research sessions	3.60	3.70	3.90	2.64	3.55	3.28	2.84	4.05	3.37	3.09
Meeting location	3.04	2.74	3.12	2.90	2.73	3.41	2.97	2.90	3.00	3.29
Meeting time (i.e., Feb.,	2.66	2.60	3.17	2.69	2.20	2.97	2.79	2.45	2.35	2.80
March)										

Attendees to the 2003 and 2002 Mid-Year meeting were asked to pick their top three reasons for attending the Mid-Year meeting and give their most important reason a rating of "1" and the least important reason a rating of "3".

Reason for Attending	2003 Meeting (n=47)	2002 Meeting (n=39)
JATA Conference	48 (20)	24 (10)
Networking	45 (21)	49 (21)
Teaching tip sessions	47 (22)	28 (13)
Legal research sessions	27 (16)	15 (7)
Research methods	21 (11)	7 (4)
Research (other than JATA Conf.)	20 (11)	12 (7)
City	14 (7)	20 (10)
"Insider" sessions	13 (7)	13 (7)
Education research	12 (8)	8 (4)
CPE sessions	10 (6)	15 (8)
Ability to get CPE credit	7 (4)	15 (9)
Hotel	0 (0)	1(1)

FUTURE MID-YEAR SITE PREFERENCES

The 2013 meeting participants were asked to indicate cities in which they would like to see future ATA meeting held. Number of votes are as follows:

City	Votes	
Houston	10	
Atlanta	12	
Dallas	7	
Los Angeles	10	
San Francisco	15	
San Antonio	9	
Salt Lake City	9	
Other: Phoenix (4); Anaheim (1)	;	
Washington DC (1); Orlando (2);)	
Scottsdale (1); Seattle (1); St. Louis (1);		
New York (1); Boston (1); New (Orleans	

The 2012 meeting participants were asked to indicate cities in which they would like to see future ATA meeting held. Number of votes are as follows:

(2); Denver (1); Las Vegas (1)

City	Votes
Washington DC	13
Salt Lake City	9
Tampa	8
San Antonio	7
Dallas	5
San Francisco	16
Atlanta	12
Houston	9
Los Angeles	12
Other: Vancouver (1); Nashville	e (2);
Charlotte (1); Philadelphia (1); Seattle (1)	

The 2011 meeting participants were asked to indicate cities in which they would like to see future ATA meeting held. Number of votes are as follows:

City	Votes
San Diego	16
Salt Lake City	14
Atlanta	17
San Antonio	15
Dallas	15
San Francisco	17
Houston	14
Los Angeles	9
Other: DC (10), Charlotte (3),	
Miami/Tampa (5), Austin (2)	

The 2010 meeting participants ranked their top three choices with 1 being the top choice. Number of votes and the number of times the city was the top selection are as follows: (note that averages presented in prior reports can be misleading as respondents only assigned ratings to top three choices):

City	Votes	Top Selection
San Diego	44	12
Salt Lake City	39	12
Atlanta	34	7
San Antonio	37	4
Dallas	26	3
San Francisco	26	4
Houston	21	3
Los Angeles	20	1

Others mentioned: Miami, Tampa, Seattle, Santa Fe, Los Vegas, Chicago, Pheonix, New Orleans, Boston, Philadelphia and Pittsburgh

The 2009 meeting participants ranked their top three choices with 1 being the top choice. Number of votes and the number of times the city was the top selection are as follows: (note that averages presented in prior reports can be misleading as respondents only assigned ratings to top three choices):

City	Votes	Top Selection
New Orleans	26	9
Salt Lake City	25	10
San Diego	23	9
Phoenix	20	3
San Antonio	19	8
Atlanta	15	4
Dallas	11	4
Houston	11	3
Others mentioned	Miami T	ampa Seattle

The 2008 meeting participants ranked their top three choices with 1 being the top choice. Number of votes and the number of times the city was the top selection are as follows: (note that averages presented in prior reports can be misleading as respondents only assigned ratings to top three choices):

Santa Fe, Charlotte

City	Votes	Top Selection
Phoenix	27	7
San Francisco	19	7
San Diego	19	5
New Orleans	17	7
Wash., D.C.	15	6
Salt Lake City	13	5

The 2007 meeting participants ranked their top three choices with 1 being the top choice. Number of votes and the number of times the city was the top selection are as follows:

City	Votes	Top Selection
Seattle	23	12
Denver	20	8
Orlando	18	7
Miami	17	6
St. Louis	17	2
New Orleans	14	4

The 2006 meeting participants ranked their top three choices with 1 being the top choice. Number of votes, number of times the city was the top selection and the average rank.

City	Votes	Top Selection	Average
Memphis	12	4	2.08
Seattle	19	9	1.84
Orlando	18	6	1.89
St. Louis	12	2	2.08
Atlanta	13	5	2.00
Miami	9	3	1.89

The 2005 meeting participants ranked their top three choices with 1 being the top choice. Number of votes, number of times the city was the top selection and the average rank.

City	Votes	Top Selection	Average
New Orleans	28	11	1.96
Memphis	26	14	1.58
Orlando	31	9	2.23
Atlanta	24	3	2.17
St. Louis	23	8	2.13

The 2004 meeting participants ranked their top three choices with 1 being the top choice. Number of votes, number of times the city was the top selection and the average rank.

City	Votes	Top Selection	Average
New Orleans	25	13	1.72
San Diego	26	13	1.73
Phoenix	22	7	1.95
Atlanta	20	6	2.05
San Antonio	29	6	2.24
Dallas	14	2	2.29

The 2003 meeting participants (weighted based on 1, 2, 3) with first priority in parentheses

San Diego	42 (20)	Miami	29 (15)
New Orleans	38 (19)	Atlanta	27 (12)
Seattle	37 (18)	Los Angeles	25 (14)
Las Vegas	33 (16)	Salt Lake City	24 (12)
Boston	33 (15)	San Antonio	24 (11)

The 2002 meeting participants (weighted based on 1, 2, 3) with first priority in parentheses

Las Vegas	27 (13)	Miami	13 (5)
Washington, D.C.	26 (10)	Salt Lake City	11 (6)
San Diego	19 (9)	Boston	6 (3)
Los Angeles	17 (9)	Atlanta	5 (3)
Seattle	15 (7)		

The 2001 meeting participants (first priority only)

Seattle (16)

Las Vegas (14)

Denver (10)

San Francisco (10)

Washington DC (10)

San Antonio (3)

PROGRAM EVALUATION

The table below presents the attendance, the number of attendees who evaluated the session, and mean evaluation scores (5=Superior, 4=Excellent, 3=Average, 2=Fair, 1=Unsatisfactory) for each session. The number of participants attending each session was based on room counts taken by committee members 20 minutes after the start of each session. A copy of the program is included in Appendix A.

Session	Surveys	Mean
Friday 7:15 -8:00 a.m.		
Research Forum and Effective Learning Strategies	11	3.81
Friday 8:00 - 9:00 a.m.		
Marty Sullivan - "Is Tax Reform on the Rocks?"	20	4.35
Friday 9:15-10:15 a.m.		
Ten Tax Issues Facing Nonprofit Organizations	12	4.33
Friday 10:45-11:45a.m.		
Entertainment Industry Tax Update	12	4.66
Friday 9:30-11:30 a.m.		
JATA Conference Part I	13	4.15
Friday 1:30 – 3:30 p.m.		
JATA Conference Part II	11	4.09
Friday 1:30 – 3:30 p.m.		
JLTR Conference	9	4.11
Friday 3:45 – 5:00 p.m.		
Current Topics in Federal, State and International Tax	17	4.35
Friday $6:00 - 7:00 \text{ p.m.}$		
Evening Reception	25	4.28
Saturday 8:30 – 10:00 a.m.		
Current Issues in Tax Controversy	10	4.20
Saturday 8:30 – 10:00 a.m.		
Pecha-Kucha Presentations	15	4.60
Saturday 10:30 a.m. – 12:00 p.m.		
Research-in-Process	12	4.08
Saturday 10:30 a.m. – 12:00 p.m.		
Teaching "Soft Skills"	12	4.41
Saturday 12:00 - 1:30 p.m.		
Beth Wapner, Qualcomm	21	3.57
Saturday 1:30 – 3:30 p.m.		
Research by New Faculty and Doctoral Students	8	4.62
Saturday 1:30 – 3:30 p.m.		
Innovative Teaching	9	4.55
Saturday 3:30 – 5:00 p.m.		
Uncertain Tax Positions	6	4.33
Saturday 3:30 – 5:00 p.m.		
Tax Avoidance in an International Setting	7	4.28

HOTEL EVALUATION

Hotel Question	Surveys	Mean
Hotel location and overall setting	24	4.33
Hotel meeting rooms	24	4.29
Hotel sleeping rooms	19	4.52
Hotel food	24	4.04

COMMENTS:

Hotel location and overall setting

- Good hotel.
- Having shuttles to the hotel and airport was great.

Hotel meeting rooms

Too cold

Hotel sleeping rooms

• Need better Internet access.

Hotel food

Good food.

Other

- Meeting should end earlier on Saturday.
- ATA meeting conflicts with IAS meeting.
- Divide Pecha-Kucha session by topics.
- Liked the "Nook" tables.
- Speakers and topics were great.
- Committee did a fantastic job.
- Loved the Pecha-Kucha.
- Loved "Current Issues".
- "Soft Skills" didn't provide anything useful for use in class.
- "Nonprofit Organizations" was too technical.
- Different color name tag for students.
- Great program and meeting.

APPENDIX

MEETING PROGRAM

The American Tax Association

The Tax Section of the American Accounting Association

2013 MID-YEAR MEETING & JATA AND JLTR CONFERENCES

February 22-23, 2013



The Westin San Diego

400 West Broadway San Diego, CA 92101

We would like to thank our 2013 sponsors:

Platinum Sponsors

Deloitte LLP
Ernst & Young LLP
The KPMG Foundation
PricewaterhouseCoopers LLP

Gold Sponsor

Grant Thornton LLP

Welcome to San Diego, CA and the 25th Annual ATA Mid-Year Meeting.

We appreciate our sponsors: Deloitte, Ernst & Young, Grant Thornton, KPMG, and PWC. We have representatives from each of these firms attending the meeting. Please take a moment and thank them personally for their continued support of the ATA.

We extend a special thanks to KPMG for their continued support of the ATA/KPMG Tax Doctoral Consortium, which precedes this meeting. This year, we welcome 38 doctoral students to the consortium. I would like to recognize Sonja Rego Olhoft and her committee for coordinating this important development opportunity for our doctoral students. I also would like to thank the Ernst & Young Foundation for providing travel support for students attending the consortium. Many of the doctoral students will be attending the ATA Midyear Meeting for the first time. Please take a moment to introduce yourself and welcome them to the ATA. LeAnn Luna and her committee have put together an exceptional program including a wide variety of research sessions, opportunities to improve teaching, and updates from those working in the profession. I would like to highlight just a few of those sessions. On Friday morning, we kick off the meeting with a general session featuring Martin Sullivan (Tax Analysts). The afternoon closes with a panel discussion focusing on current issues in federal, state, and international taxation moderated by Lillian Mills. Panelists include John Swain (University of Arizona), Kirk Stark (UCLA), and Ed Kleinbard (University of Southern California). New to the program this year is the Research and Effective Learning Strategies Forum. Grab a cup of coffee and visit the forum Friday morning before the general session. John Phillips (JATA editor), Amy Dunbar (Research Resources Vice Chair), Bob Gardner (Legal Research Chair), and their committees received record submissions this year. I am pleased to report that we scheduled an additional research session in response to the quality and quantity of papers submitted. PetchaKutcha? Don't know what it is? Find out by attending the ATA's first ever PetchaKutcha presentation on Saturday morning. It is sure to be fun and fast-moving. Later Saturday morning, Frank Cummings (DN1) will discuss how to teach "soft skills" followed by luncheon speaker Beth Wapner (Senior Tax Director, Qualcomm). This summery represents only a few of the exciting sessions available at this year's meeting. Be sure to review the entire program for the many opportunities available. San Diego is a great place to be in February! I hope you will take the time to enjoy the city and all it has to offer. Finally, thank you for supporting the ATA. Your commitment to the organization helps make the ATA the premier section of the American Accounting Association. Again, many thanks to LeAnn and her committee for planning a terrific meeting.

Sandy Callaghan, ATA President

Friday, February 22, 2013

7:00 – 8:00 a.m. New Faculty Breakfast

Pearl

7:15 a.m.
 7:15 -8:30 a.m.
 7:30 -5:30 p.m.
 Registration Opens
 Continental Breakfast
 Publisher Exhibits

7:10 -8:00 a.m. Research Forum and Effective Learning Strategies

Taxes – 1.0 CH Ballroom Foyer

Nook #1: Does Firm Life Cycle Explain the Relation Between Book-Tax Differences and Earnings Persistence?

Katharine Drake (University of Arizona)

Nook #2: Tax Planning and Managers' Preference for Smooth Earnings

Wayne Nesbitt and Benjamin Ayers (both at the University of Georgia)

Nook #3: Journal Entries Bring Order and Consistency to Deferred Tax Transactions

Rick Gore (Ft. Hays State University)

Nook #4: What Do Taxpayers Want? Evidence from Online Client Reviews

Candace Witherspoon (Valdosta State University) and Dan Stone (University of Kentucky)

Nook #5: Do States' Interpretations of Nexus Activities Align with States' Policy Adoptions of Economic Nexus?

Amy Hageman (Kansas State University) and Ann Davis (Tennessee Tech University)

Nook #6: Three Effective Learning Strategies for Teaching Undergraduate Taxation Courses

Odette Pinto (MacEwan University)

Nook #7: Ex-Dividend Behaviour and the Clientele Effects: Evidence Based on Canadian and US Dividend Tax Cuts

Oliver Okafor and Hussein Warsame (both at the University of Calgary)

Nook #8: Financial Reporting and Tax Aggressiveness Implications of Schedule UTP

Steve Davenport (University of Alabama)

Nook #9: Using Wikis for Collaborative Writing in Tax Education

Zite Hutton (Western Washington University)

Nook #10: Forecasting and Valuation Implications of Deferred Tax Valuation Allowances

Erin Henry (University of Connecticut), Mary Margaret Frank (University of Virginia), and David Weber (University of Connecticut)

Nook #11: Product Market Power and Tax Avoidance: Market Leaders, Mimicking
Strategies, and Stock

Tom Kubick (University of Nebraska), Dan Lynch (Michigan State University), Michael Mayberry (University of Florida), and Thomas Omer (Texas A&M University)

Nook #12: State Taxes for a Multistate Corporation

Usha Ramachandran (Georgia State University)

General Session

8:00 -9:00 a.m. "Is Tax Reform on the Rocks?"

Taxes – 1.0 CH

Crystal Moderator: Kullen Birkeland, Partner (Grant Thornton)

Speaker: Martin Sullivan (Tax Analysts)

Dr. Sullivan is an economist who writes regularly for Tax Analysts publications and understands the politics of tax reform from serving on both the staff of the Treasury Department and the staff of the Joint Committee on Taxation. Come and hear what Dr. Sullivan has to say about the current state of our tax system and changes we can look forward to in the coming year.

Concurrent Sessions

9:15-10:15 a.m. Ten Tax Issues Facing Nonprofit Organizations

Taxes – 1.0 CH

Topaz Moderator: Susan Jurney (University of Alabama)

Presenter: Sharon Zorbach, Director (Deloitte)

Nonprofit organizations face increased scrutiny from Congress, the IRS and the public. Ms. Zorbach will discuss the most critical tax issues facing nonprofits including expanded disclosure and reporting, unrelated business income, executive compensation, and lobbying and political activity.

10:15-10:45 a.m. Refreshment Break

10:45-11:45 a.m. Hot Tax Topics for the Entertainment Industry

Taxes – 1.0 CH

Topaz Moderator: Susan Porter (University of Virginia)

Presenter: April Spencer, Partner (Ernst and Young)

Idealists continue to flock to Hollywood to pursue their dreams of making it big. What are the main tax issues for the movie studios? The actors? Musicians? Ms. Spencer will discuss the taxation of film production and distribution and how the recent "Fiscal Cliff" bill impacted the industry. She also will discuss tax considerations for talent including the widely-accepted use of loan out corporations.

9:30-11:30 a.m. JATA Conference Part I

Taxes – 2.0 CH

Crystal Moderator: John Phillips (University of Connecticut)

The Role of Stockholders' Unrealized Capital Gains Position as a Determinant of the Abnormal Volume and Return Reactions to Earnings Announcements

Eric Weisbrod (University of Miami)

Discussant: Michael Donohoe (University of Illinois)

Do Analysts' Cash Flow Forecasts Encourage Managers to Enhance Real Cash Flows? Evidence from Tax Planning

Ben Ayers, Andrew Call, and Casey Schwab (all at the University of Georgia)

Discussant: Rick Laux (Pennsylvania State University)

11:45-1:15 p.m. Luncheon

Emerald Speaker: Mary Barth (Stanford University), AAA President-Elect

New faculty will be introduced by James Chyz (University of Tennessee) and Janet Huston (University of South Florida), New Faculty Concerns Committee.

Concurrent Sessions

1:30 – 3:30 p.m.

JLTR Conference

Taxes – 2.0 CH

Topaz Moderator: Robert Gardner (Brigham Young University)

Procedural Aspects of Tax Fairness: A Content Analysis of Canadian Tax Jurisprudence

Sonia Dhaliwal (Ryerson University), Maureen Donnelly (Brock University), and Jonathan Farrar (Ryerson University)

"Temporary" Tax Provisions and Uncertainty: Evidence from a Survey of Professional Tax Preparers

Mark Jackson and Sonja Pippin (both at the University of Nevada-Reno)

Deferral And Repatriation: A Ten-Step Proposal to Encourage Repatriation of Off-Shore Income

William A. Raabe (The Ohio State University), Cherie J. Hennig (University of North Carolina-Wilmington), and John O. Everett (Virginia Commonwealth University)

"Widely Perceived as Grossly Unfair": The Unfulfilled Promise of Interest Abatement

John Gamino (Texas State University)

1:30 – 3:30 p.m.

JATA Conference Part II

Taxes – 2.0 CH Crystal

Moderator: John Phillips (University of Connecticut)

Relative Valuation of Alternative Methods of Tax Avoidance

Kerry Inger (Auburn University)

Discussant: Jenny Brown (Arizona State University)

Is the Average Dividend Tax Rate of Investors Capitalized into Expected Returns?

David Kenchington (University of Arizona)

Discussant: Jim Seida (University of Notre Dame)

3:30-3:45p.m. Refreshment Break

General Session

3:45 – 5:00 p.m. Current Topics in Federal, State, and International Tax

Taxes – 1.5 CH

Crystal Moderator: Lillian Mills (University of Texas at Austin)

Panelists: John Swain (University of Arizona)

Kirk Stark (UCLA)

Ed Kleinbard (University of Southern California)

We are privileged to have this distinguished panel of scholars with a wide open invitation to speak on issues relevant to their considerable areas of expertise. Prof. Kleinbard served as Chief of Staff of the U.S. Congress Joint Committee on Taxation and now focuses on international tax issues and taxation of capital income. Prof. Stark is an award winning professor at UCLA and author of textbooks and casebooks covering Federal and state and local taxation. Prof. Swain was a successful private attorney and was named to the All Decade State and Local Tax Team by *State Tax Notes* magazine. The panelists have coordinated their presentations to cover topics ranging from the tax reform debates in Washington D.C. to an update on emerging issues in state and local, federal and international taxation.

5:00 − *6:00 p.m.* **Committee Meetings**

6:00 – 7:00 p.m.

Reception

Emerald

Saturday, February 23, 2013

7:00 -8:30 a.m. Officer/Trustee Breakfast

Pearl

7:30 -8:30 a.m. Continental Breakfast

7:30 am -5:30p.m. Publisher Exhibits

Concurrent Sessions

8:30-10:00 a.m. Current Issues in Tax Controversy

Taxes – 1.5 CH

Topaz Moderator: Kimberly Key (Auburn University)

Panelists: Michael Dolan, KPMG National Director of IRS Policies and Dispute

Resolution

William Quealy, KPMG Director

Join us for a rare opportunity to hear from two of the leading experts in IRS practice and procedure. Mr. Dolan served six years as IRS Deputy Commissioner, the highest career position in the agency, and Mr. Quealy was an award winning Special Trial Attorney for Large and Mid-Sized Businesses. Now partners with KPMG, they will provide their unique perspective on emerging issues in tax controversy. Topics will include the rollout of the Large Business and International (LB&I) knowledge management initiative, issue practice groups (IPGs), the major rework of the large case audit process, and a discussion of several of the best IRS alternative procedures such as the Compliance Assurance Project, Pre-filing Agreements, and Fast Track.

8:30-10:00 a.m. PechaKucha Presentations

Taxes - 1.5 CH

Crystal Moderator: Jon Davis (University of Illinois)

Panelists: Michelle Hanlon (Massachusetts Institute of Technology)

John Barrack (Brigham Young University)

Shelley Rhoades-Catanach (Villanova University)

Richard Sansing (Dartmouth College)
Sue Porter (University of Virginia)

Raquel Alexander (Washington and Lee University)

Ken Klassen (University of Waterloo)

Clint Stretch (Tax Analysts)

Don't know what PechaKucha (peh-CHAKH-cha) is? Slides change every 20 seconds, and speakers and topics change every 20 slides at this fast paced, high energy session. Presenters will cover a wide range of topics that are sure to keep the audience engaged.

10:00-10:30 a.m. Refreshment Break

Concurrent Sessions

10:30 a.m.-Noon Research-in-Process

Taxes – 1.5 CH

Crystal Moderator: Amy Dunbar (University of Connecticut)

Do CEO Performance Measures Motivate Tax Avoidance?

Kathleen Powers, John R. Robinson, Bridget Stomberg (all at University of Texas-

Austin)

Discussant: Dawn Dernevich (University of Alabama-Birmingham)

Communicating Information Beyond the Tax Footnote

Danielle Higgins (University of Connecticut)

Discussant: Michaele Morrow (Northeastern University)

Risk and Return: Does Tax Risk Reduce Firms' Effective Tax Rates?

Stevanie S. Neuman (Texas A&M University), Thomas C. Omer (Texas A&M University), and Andrew P. Schmidt (North Carolina State University)

Discussant: Charles Enis (Pennsylvania State University)

10:30 a.m.-Noon Teaching "Soft Skills"

Taxes – 1.5 CH

Topaz Moderator: Henry Miyares, Partner (PWC)

Presenter: Frank Cummings, Principal (DN1)

For years in this information age, left brain thinking involving analysis, logic, and reason has been prized by organizations and taught in our schools. This presentation focuses on the need to incorporate "right brain" driven "interpersonal skills" into our classrooms and workplaces to insure we are preparing our students, and recruits as well as young professionals for a future, where "soft skills" are often the necessary skills that determine one's ultimate success in life and career.

Noon-1:30 p.m. Luncheon

Taxes – 1.0 CH Speaker: Beth Wapner, Senior Tax Director (Qualcomm)

Emerald

Ms. Wapner will address tax issues of interest to Qualcomm, including the firm's views on the tax reform debate in the United States.

Concurrent Sessions

1:30-3:00 p.m. Research by New Faculty and Ph.D. Students

Taxes – 1.5 CH

Crystal I Moderator: Stacie Laplante (University of Georgia)

Assessing the Quality of the Income Tax Accrual

Preeti Choudhary (Georgetown University), Allison Koester (Georgetown University), and Terry Shevlin (University of California - Irvine)

Discussant: Wayne Nesbitt (University of Georgia)

Financial Constraints and the Incentive for Tax Planning

Alexander Edwards (University of Toronto), Casey Schwab (University of Georgia), and Terry Shevlin (University of California-Irvine)

Discussant: Dan Lynch (Michigan State University)

Smooth Taxable Income, Tax Avoidance, and the Information Content of Taxable Income

Michael A. Mayberry (University of Florida), Sean T. McGuire (Texas A&M University), and Thomas C. Omer (Texas A&M University).

Discussant: Jeri Seidman (University of Texas-Austin)

1:30-3:00 p.m. Innovative Teaching

Taxes – 1.5 CH

Diamond Moderator: David Hulse (University of Kentucky)

A Case Study for Teaching and Learning Corporate and Partnership Tax and Financial Accounting Planning and Compliance Concepts

Winner of the 2012 ATA/Deloitte Teaching Innovation Award Toby Stock (Ohio University)

Out-of-the Box Learning in Tax Class: Students Reflect and Create Models, Pamphlets, and the Shoebox Case

Marsha Huber (Youngstown State University)

Teaching Business Valuation in a Tax Course

Sonja Pippin (University of Nevada - Reno) and Keith Sellers (University of Denver)

3:00-3:30 p.m. Refreshment Break

Concurrent Sessions

3:30-5:00 p.m. **Uncertain Tax Positions**

Taxes – 1.5 CH

Topaz Moderator: Amy Dunbar (University of Connecticut)

How Do Disclosures of Tax Aggressiveness to Tax Authorities Affect Reporting Decisions? Evidence from Schedule UTP

Erin M. Towery (University of Texas-Austin)

Predictable Uncertainty: An Examination of the Relationship between Uncertain Tax Benefits and Future Cash Tax Outflows

Will Ciconte (University of Florida), Michael Donohoe (University of Illinois)), and Michael A. Mayberry (University of Florida)

Tightening the Noose: The impact of FIN 48 on Corporate Borrowers.

Raquel Alexander (Washington and Lee University), Andrew Gross (University of Wisconsin-Milwaukee), Ryan Huston (University of South Florida), and Vernon Richardson (University of Arkansas)

Discussant: Leslie Robinson (Dartmouth College)

3:30-5:00 p.m. Tax Avoidance in an International Setting

Taxes – 1.5 CH Crystall

Moderator: Stacie Laplante (University of Georgia)

Transfer Pricing: Strategies, Practices and Tax Minimization

Kenneth Klassen (University of Waterloo), Petro Lisowsky (University of Illinois), and Devan Mescall (University of Saskatchewan)

Real Effects of International Tax Avoidance Incentives: Evidence from Domestic Acquisitions

Travis Chow and Kenneth Klassen (both at the University of Waterloo)

Are Reputational Costs a Determinant of Tax Avoidance?

Chelsea Rae Austin and Ryan Wilson (both at the University of Iowa) Discussant: Kevin Markle (University of Waterloo)

- END OF PROGRAM -

Welcome PH. D. Students!

Chelsea Rae Austin University of Iowa
Cathalene Bowler*# Morgan State University
William Brink* University of South Carolina
Bonnie Brown* University of Central Florida

William Ciconte* University of Florida

Darcie Costello* Washington State University
Steve Davenport University of Alabama-Tuscaloosa

Paul Demere*# University of Illinois Urbana - Champaign

Andrew Duxbury*# University of Connecticut
Anne Ehinger*# University of Georgia
Andrew Finley*# University of Arizona
Zhan Furner # Texas Tech University

Joanna Garcia* Virginia Tech

Nathan Goldman*# University of Arizona
Ruth Heilmeier*# University of Cologne
Erin Henry University of Connecticut
Danielle Higgins University of Connecticut
Jennifer Howard*# University of Houston
Margot Howard* University of North Carolina

Michelle Hutchens*# Indiana University

David Kenchington University of Arizona-Tucson

Rebecca Lester*# Massachusetts Institute of Technology

Qin Li*# University of California - Irvine

Stephen Lusch* University of Arizona

Daniel Lynch* Michigan State University

Sarah Lyon* University of California - Irvine

Kevin Markle University of Waterloo Norman Massel University of Connecticut Wayne Nesbitt University of Georgia Michelle Nessa* University of Iowa Stevanie Neuman* Texas A&M University Adam Olson*# Texas A&M University Kathleen Powers*# University of Texas - Austin Miles Romney Michigan State University Andreya Silva*# University of Miami

R. William Snyder*# University of Illinois Urbana-Champaign

Zhiyan Song*# University of Iowa Alan Stancill* Virginia Tech

James Stekelberg* University of Southern California **Bryan Stewart*** University of South Carolina Shane Stinson*# **Texas Tech University Bridget Stomberg** University of Texas - Austin Valerie Tellez*# University of Connecticut **Erin Towery** University of Texas-Austin Steve Utke University of Georgia Laura Wellman Arizona State University Scott White* University of Tennessee Janie Whiteaker-Poe University of Kansas Braden Williams*# University of Washington Brian Williams*# University of Oregon

Arizona State University

Eugenia Yeh*#

#Attending their first ATA Mid-Year Meeting

^{*}Attended Tax Doctoral Consortium

Welcome New Faculty!

Eric Allen University of Southern California

Rachel Birkey Illinois State University
Jason Chen University of San Diego

Katharine Drake University of Arizona – Tuscon

Jonathan Farrar Ryerson University
Allison Koester Georgetown University
Tom Kubick University of Kansas
Michael Mayberry University of Florida
Rebekah McCarty Northeastern University

Michele Meckfessel Case Western Reserve University
Paul Shoemaker University of Nebraska - Lincoln

Eric Weisbrod University of Miami
Candace Witherspoon University of Kentucky

Welcome ATA First Timers!

Stephen Brigham Michigan State University
Lisa Eiler Cal State University - Fullerton

Marsha Hinckley KPMG LLP

Lori Hofer Mount Mary College

Marsha Huber Youngstown State University

Roxanne Ibrahim Brandman University
Kerry Inger Auburn University

Atekha Isokpan Federal Inland Revenue Service (F.I.R.S)

Usha Ramachandran Georgia State University

Georgi Smatrakalev Florida Atlantic University - Boca

Steve Vieweg University of Manitoba Eric Weisbrod University of Miami Candace Witherspoon University of Kentucky

Thank You to Our Exhibitors

CCH, a Wolters Kluwer business

McGraw-Hill

South-Western Cengage Learning

Continuing Professional Education

We plan to comply with requirements necessary for you to receive CPE for attending the sessions at this meeting. Please be sure to sign in and out at every session for which you plan to claim CPE.

American Accounting Association is registered with the National Association of State Boards of Accountancy (NASBA), as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors through its Web site: http://www.learningmarket.org.

Call for Papers 2014 JATA Conference

The 20th *Journal of the American Taxation Association* Conference will be held in conjunction with the ATA Midyear Meeting in San Antonio, Texas on February 21-22, 2014. Original papers addressing interesting and relevant tax issues will be considered for the conference. Papers submitted to the conference will not automatically be considered for publication in *JATA*. You are free to submit the paper to any journal. A paper under review (or being revised for resubmission) at another journal as of the conference submission deadline, however, may not be submitted.

All research methods (including, but not limited to, archival, analytical, behavioral, experimental, and field studies) will be considered. Contingent on suitable revisions in accordance with *JATA*'s normal review procedures, papers submitted to *JATA* and accepted for the conference will be published in a regular issue of the journal, along with discussants' comments. Conference papers will be made available to conference participants in advance of the midyear meeting through the ATA website. Papers submitted to *JATA* but not accepted for the conference will be treated as regular submissions to *JATA*. Authors will be notified of the conference selection decision by December 13, 2013.

Manuscripts must be submitted through the Manuscript Submission and Peer Review System for *JATA*, located at http://jata.peerx-press.org. The site contains detailed instructions regarding the preparation of files for submission. To ensure anonymous review, please note that the article title page (with author names) must be in a separate file from the manuscript text. All manuscripts must comply with the *JATA* editorial policies and style guidelines. Please indicate that the paper is being submitted for the Conference and whether you are also submitting the paper for publication in *JATA* by checking the appropriate box on the submission website.

To be considered, papers must be received no later than November 1, 2013. Contact Professor John Phillips by email at jata@business.uconn.edu if file compatibility or electronic submission presents a problem. The submission fee of \$75 in U.S. funds should be paid by credit card following instructions provided on the AAA website

(http://aaahq.org/pubs/author.htm). The submission fee is required only if the paper is to be considered for publication in *JATA*. Questions about the submission process may be emailed to John Phillips at jata@business.uconn.edu.

2013 ATA Mid-Year Meeting Program Committee Committee Members

LeAnn Luna (Chair), University of Tennessee Raquel Alexander, Washington and Lee University Donna Bobek Schmitt, University of Central Florida Sandy Callaghan, Texas Christian University James Chyz, University of Tennessee Shirley Dennis-Escoffier, University of Miami Steve Gill, San Diego State University Drew Gross, University of Wisconsin-Milwaukee Amy Hageman, Kansas State University Charlene Henderson, Mississippi State University Zite Hutton, Western Washington University Susan Jurney, University of Alabama Kimberly Key, Auburn University Allison Koester, Georgetown University Dick Larson, George Mason University Megan McInerney, Texas A&M - Commerce Michaele Morrow, Northeastern University George Plesko, University of Connecticut Sue Porter, University of Virginia Margaret Reed, University of Cincinnati

Please address your questions or comments regarding this meeting to:

LeAnn Luna

University of Tennessee 711 Stokely Management Center Knoxville, TN 37996

> Office: (865) 974-6080 Fax: (865) 974-3100 leann@utk.edu

Please mark your calendars now for next year's meeting

2014 ATA Mid-Year Meeting & JATA and JLTR Conferences

February 21-22, 2014



Marriott Riverwalk Hotel

889 East Market Street, San Antonio, TX

The conference hotel is located on the Riverwalk (east end), with a variety restaurants within a short walk (or boat ride).

Please forward your 2014 meeting ideas/recommendations to:
Charlene Henderson
Mississippi State University

300J McCool Hall Miss. State, MS 39762

Phone: (662) 325-3710 office

Email: b.charlene.henderson@msstate.edu

To: ATA Trustees

From: ATA Midyear Meeting Task Force

Re: Taskforce Progress and Recommendations

Date: July 31, 2013

The ATA Midyear Meeting Task Force was charged with three tasks focused on the mid-year meeting:

- 1. Develop a list of issues for the taskforce to explore including, but not limited to, timing of the meeting, structure of the program and use of AAA resources for planning/implementation.
- 2. Collect relevant data and consider identified issues.
- 3. Prepare a report for the ATA Trustees detailing issues identified and recommendations for future Midyear Meetings.

Following is the report prepared by the task force to fulfill these charges.

Respectfully submitted,

Tim Rupert, Chair Anne Christensen Tony Curatola Shirley Dennis Anne Magro Nancy Nichols John Phillips Shelley Rhoades-Catanach

ATA Midyear Meeting Task Force Final Report

The task force focused on two main issues related to the mid-year meeting:

- 1. The planning and preparation for the meeting and ways to minimize the burden on the Vice-President
- 2. The format/structure of the meeting

Planning and Preparation for the Meeting

Historically, the Vice-President has taken responsibility for all aspects of planning and preparation for the ATA Mid-Year Meeting. These tasks have included issues related to the hotel for the mid-year meeting, including identifying potential hotels in the targeted city, preparing and submitting a Request for Proposal (RFP) to the potential hotels, visiting a short list of hotels, negotiating the initial contract with the chosen hotel, and working with the AAA staff to get the final contract approved.

As the mid-year meeting approaches, the Vice-President also has responsibility for many of the logistical issues associated with the meeting, including coordinating menus with the hotel staff for the meeting, preparing registration materials, preparing name tags, and ensuring that exhibitors have the set-ups required.

While many ATA members are generous in providing help with these tasks, the task force strongly believes that fulfilling all of these duties in addition to planning the program for the midyear meeting places a substantial burden on the Vice-President. This burden may discourage some members who would be excellent at developing a program for the meeting from accepting the Vice-President position. Typically, candidates for the Vice-President have little experience with some of the logistical tasks (e.g., negotiating a contract with the hotel), so these aspects of the position involve a substantial learning curve for tasks that will likely only be done once. As a result, the task force recommends the following:

Recommendation: Revise the Vice-President's duties associated with the midyear meeting so that (s)he is primarily responsible for the midyear program and oversight of the meeting logistics.

With this recommendation, the task force hopes that the Vice-President will be consulted on key meeting logistic decisions (e.g., final approval of menus), but won't be over-burdened with all of the underlying tasks. Obviously, this will require that those underlying tasks be shifted to someone else. The task force discussed two options:

1. *Use the AAA staff to handle the logistics for the meeting.* An obvious alternative to having the Vice President handle the logistics of the meeting is to turn this over to the AAA staff. The AAA staff handles the meetings for all other sections, so they have the experience and staff to more easily plan the logistics of the meeting. However, there is some concern about the cost associated with using the AAA staff and whether some valued features of the ATA midyear meeting may be compromised.

2. *A New ATA Committee*. The task force determined that another alternative would be to have a committee of ATA members handle the logistics of the meeting. While there are ATA members with experience and expertise in handling the logistics of the meeting, one challenge this alternative might face is the long-run ability to sustain the committee (i.e., will the members you have this experience want to do this year after year?).

Recommendation: Because the contracts for the mid-year meeting are already set through 2015, the ATA has the opportunity to test the use of the AAA staff by delegating some tasks (e.g., registration/name tags, etc.) for the next two years. To do this, the task force recommends that the President designate a member (or members) with knowledge of the logistical issues to (1) determine the key logistical features of the ATA meeting that we want to retain so those can be communicated to the AAA if we decide to transfer responsibility; (2) determine the cost of transferring these logistical tasks to the AAA, and (3) work with the AAA and the Vice Presidents of the ATA to determine how the trial period would work.

Format/Structure of the Meeting

Exhibit 1 shows the typical format of the ATA Midyear meeting. Generally, Friday begins with CPE sessions, followed by the JATA and JLTR conferences and often a plenary session. Saturday is structured with two concurrent sessions throughout the day (often with one focused on teaching and the other focused on research).¹

To determine how the structure of the ATA meeting compares with other sections, the task force gathered information about the formats used by other sections of the AAA (we examined FARD, Auditing, Management Accounting, and ABO). An examination of the programs of these other sections suggests that the format of the ATA program is quite different, principally because of the inclusion of the journal conferences as well as concurrent teaching sessions. The task force discussed the format of the program and developed the following recommendation:

Recommendation: Continue to include the JATA and JLTR conferences as part of the midyear program

Including the JATA and JLTR conferences as part of the midyear meeting adds substantial visibility for both journals, which in the long run serves the interest of members. However, in discussing the inclusion of the journal conferences with the current editors (both being members of the current task force), they felt the inclusion of the journal conferences only makes sense if these sessions are distinct from the other research sessions offered at the meeting. Currently, that is accomplished by having the journal conferences clearly labeled as such in the program and having the format of these sessions differ from the other research sessions in the program (i.e., longer sessions with more time allotted for presentation by the researchers and the discussants, in the case of the JATA conference).

¹ While Friday typically is the day with the journal conference sessions and Saturday is typically the day when concurrent teaching and research sessions are held, this can vary (for example, the typical content is often reversed when the meeting is in Washington, DC due to the availability of speakers on Friday versus Saturday).

Recommendation: Continue to offer concurrent teaching sessions and research sessions.

While the ATA has a strong history of research and scholarship, many members are equally attracted to teaching sessions. Opportunities to share teaching ideas and challenges through the midyear meeting can be especially important for ATA members as a number of members are the only tax academic at their institution. In addition, recent survey data from the members suggest that the members like the balance of teaching and research session (ATA midyear meeting logistical task force survey, 2013, 74% of members indicating they like the current balance of teaching and research sessions). Therefore, the task force recommends that the midyear meeting committee continue to develop teaching/career-related sessions to run concurrently with the research sessions on one day of the meeting.

Recommendation: Expand the research presentation opportunities at the midyear meeting

While the task force believes it is important for the program to include concurrent teaching and research sessions, the task force also recognizes that there is a desire among the members for the ATA to increase the opportunities for members to present their research at the midyear meeting. For example, in a 2012 survey of ATA members, the Long Range Planning Committee found that initiatives designed to provide more opportunities to present their research was the second most favored initiative (behind increasing the visibility of the journals). In addition, in a time of shrinking travel budgets for many universities, the opportunity of present at the midyear meeting may impact the funding that members receive, so increased opportunities for research presentations may make it more affordable for members to attend the midyear meeting.

A number of years ago, the ATA tried offering more concurrent sessions on Saturday of the meeting with limited success. For this reason, the task force recommends that the Association consider a modified format of offering three concurrent sessions on Saturday morning of the meeting (two research sessions and one teaching session) and then offering two session (one research and one teaching session) Saturday afternoon. If this proves to be successful, with strong attendance at the two research concurrent research sessions, the midyear committee could look at expanding the afternoon sessions to three concurrent sessions.

Recommendation: Consider the structure of the midyear meeting committee and the role of the Research Resources Committee

Originally, the midyear program included very few research paper sessions, so that there was little need for a committee that reviewed paper submission. The one paper session that was usually included was a session for research by Ph.D. students and new faculty. Because there were limited paper submissions for this session, the task of reviewing the papers and selecting the three papers for presentation was included in the charges for the Research Resources Committee. However, even with the current format that includes one series of research sessions on Saturday, the number of paper sessions has expanded (e.g., adding the Research-in-Process session(s)), with the task of reviewing and evaluating the manuscripts being added to the charges of the Research Resources Committee. As a result of this increased workload, the committee has been focused largely on this as its main charge and it has sometimes impacted the committee's

ability to complete other charges. Therefore, the task force recommends that the President consider re-structuring the Midyear Program Committee so that the task of reviewing the papers now resides with that committee. One structure that the task force believes could work is to have two subcommittees that the Vice President oversees. One of the subcommittees could focus on the research sessions (reviewing papers and recommending research sessions based on the reviews) while the other subcommittee focuses on the non-research committees.

A related committee structure issue is how papers are selected for the JLTR and JATA conferences. As noted above, the task force believes that these journal sessions should continue to be part of the midyear meeting program and that the editors should chair a committee that will select papers for these sessions. Papers submitted to these sessions which are not chosen could still be considered for other research sessions. Coordination of decisions for the journals sessions and other research sessions will then be needed, but both of the current journal editors felt that this would be possible, as it is happening to some extent currently.

Exhibit 1—Typical Format of the ATA Midyear Meeting

While the format of the ATA midyear meeting can vary from year to year, the sessions typically follow a pattern as shown in the table below.

Friday Morning	
CPE Session	JATA Conference (part 1)
Friday Afternoon	
JLTR Conference	JATA Conference (part 2)
Combined Plenary Session	Combined Plenary Session
Saturday Morning	
Teaching Session #1	Research Session #1
Teaching Session #2	Research Session #2
Saturday Afternoon	
Teaching Session #3	Research Session #3
Teaching Session #4	Research Session #4